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## **1. INTRODUCTION**

### **THE BEGINNING**

It was in 1989 that Ramesh Nimmatoori, a young post-graduate in Computer Science and Engineering, dared to dream. He made a humble but determined beginning with Aurora Degree College set up under the aegis of the Aurora Educational Society. The college had four departments, namely mathematics, computer science, statistics and electronics with 62 students. They were housed in rented premises in the then suburban locality of Habsiguda. The college was later shifted to Gandhinagar, but by December 1992, the college moved to its current location at Chikkadpally, a bustling area in the heart of the city.

### **THE LEAP**

In 1993, two new departments-- biological sciences and commerce were added. The student strength rose to 600 that year. From then on, there was no looking back. By 1998, the Degree College had more than 2000 students enrolled in various branches of study and is now rated among the top 20 degree colleges in the country. In 1992, the Aurora Educational Society established a postgraduate college which offered two programmes, namely, Master of Computer Applications(MCA) and Master of Business Administration(MBA). In 1998, Aurora touched new heights when it established its engineering college on a sprawling campus of 600 acres. It was a bold venture in the area of higher education. Not long after, four more engineering colleges came up, followed closely by two postgraduate colleges. A Dual Degree Course in Master of Applied Management (MAM) and a Part Time MBA course were also introduced in the year 2013. Today, Aurora happens to be one of the largest educational groups in the state of Telangana, with 15000 students on its rolls, more than 1200 faculty and around 300 administrative staff.

### **THE NAME AND LOGO**

Aurora – the name of the college derives from Aurora Borealis, the celestial northern lights. It also has association with the Sun God Apollo and the Roman Goddess of Dawn, Aurora. The name symbolizes the Indian and Western traditions of representing the Sun as a symbol of knowledge and power. Education is a penance for knowledge and Aurora treats it thus. The logo has three critical components -- the Italian colours – lilac and wild pink; the Egyptian pyramid signifying the letter A, and most importantly, the logo being emblematic of the spirit of the college – i.e. the temple of learning.

## **THE ICON AND HERITAGE**

Aurora is inspired by the great Indian Teacher, Chanakya who redefined the role of a teacher as being that of a torchbearer of society. He gave the clarion call “TasmatUttishtaBharata” – Oh Indian, Awake! Seeking inspiration from this great Indian, Aurora imparts man-making education which is firmly rooted in India’s rich tradition, with our focus clearly on modern science & technology.

## **THE TRADITIONS**

Aurora is known for establishing unique traditions in every aspect of its functioning. Be it pedagogical practices, advertising strategies, discipline, extramural activities and events, Aurora is in the forefront. Today, it is no exaggeration to say that people across the country believe that Aurora is a trendsetter.

## **THE CULTURE**

Aurora nurtures a knowledge culture. It facilitates in tapping the latent potential of both the students and the staff. Aurora’s students and faculty command a distinct recognition among their peers and counterparts. It is this unique culture which has become the hallmark of Aurora.

## **THE VISION**

The vision of Aurora is “Achieving high standards of excellence in management education and research by synergizing professional inputs, cutting edge technologies, learning ambience and social relevance.”

## **THE MISSION**

The mission is “To produce high caliber management professionals capable of excelling in the fiercely competitive global market and endowed with the ability to shatter all barriers to wealth maximization consistent with human welfare”,consistent with human welfare.

## **2 ORGANIZATIONAL SET-UP**

### **2.1 THE CHAIRMAN**

Chairman Shri. Raja Babu, is the person responsible for the administration of Aurora Group of Institutions. He is responsible for all the administrative decisions. He executes all his decisions through the Secretary.

The Chairman of Aurora Educational Society is the Head of all the institutions of the Aurora Group.

- **INFRASTRUCTURE RELATED FUNCTIONS**

The Chairman will involve himself in functions such as coordinating the development of infrastructure, liaison functions related to procurement and construction.

## **2.2 THE SECRETARY**

Secretary, Shri.Ramesh Babu, is responsible for supervising all the personnel, making procedural or developmental recommendations. The Secretary is the critical force in supervising, controlling and managing all matters related to the Aurora group of institutions. These include academic, financial, administrative and all other activities related to Aurora Group of Educational Institutions.

- **VISIONARY FUNCTIONS**

The Secretary takes-up important responsibility of being the visionary for the Aurora Group of Institutions and develops vision documents working in close liaison with all the other top management members and helps all his employees share similar vision and guides the Director - HR in developing mission documents.

- **ADMINISTRATIVE FUNCTIONS**

The Secretary coordinates all the administrative functions related to Institutions within Aurora Group. He is responsible for taking the final decisions related to all the institutions.

- **LIASONING FUNCTIONS**

The Secretary is the main liasoning officer for the Aurora Educational Group, especially working in close coordination with Governmental bodies such as AICTE and Department of Technical Education and universities concerned. He will be the guiding force deciding about the courses to be introduced, redesigned, etc.

- **FINANCIAL FUNCTIONS**

The Secretary is the final authority for all the finance related decisions at Aurora Group of Educational Institutions. He is empowered to approve / sanction, modify, the budgetary grants for different activities at different institutions operating within the Aurora Group. Annually each of the college represented by the Principal shall get the approval for the annual budget at least 2 months before the 1st April of each financial year. All expenditure incurred in is according to the budgetary provisions under each independent head. If there is any change intended in the budgetary provisions, the colleges should take prior approval from the Secretary so as to go for additional expenditure.

## **2.3 DIRECTOR – HUMAN RESOURCES**

Director – Human Resources is responsible for making all the appointments and administering all the issues related to all the staff of all categories recruited at Aurora Group of Institutions.

The Director – HR helps to facilitate the right kind of culture and competence among Aurora Group of Educational institutions and thus help the top management in realizing their vision.

- **DEVELOPING MISSION STATEMENTS**

One of the important responsibilities of the Director - HR is developing individual missions related to subjects connected to the vision and mission statements in association with the college development council. Together they will develop mission documents connected in achieving student excellence, faculty excellence and institutional excellence.

- **DEVELOPING STRATEGIC SYSTEMS & POLICIES**

The Director - HR also will work for developing strategic systems essentially Human Resource Systems and policies which include the recruitment & selection policy, performance and counseling policy, training & development policy, rewarding and compensation policies.

- **MONITORING THE SYSTEMS & PROCEDURES**

Towards putting the mission statements and policies into place, the Director - HR will monitor the functioning of various Human Resource Systems and Policies.

## **2.4 GOVERNING COUNCIL**

It is the body of academicians, industrialists and consultants along with representatives from the body such as AICTE, State Government and University. This functions as a broad governing setup guiding the Educational Institutions under the band of Aurora.

## **2.5 ACADEMIC COUNCIL**

It is the body fully empowered to monitor the academic aspects of Aurora Group of Educational Institutions and it will play a very active role in guiding critical academic activities. The Academic Council will consist of Chairman, Secretary, Director – HR, Principals along with eminent academicians.

## **2.6 EXECUTIVE COMMITTEE**

The executive committee consists of the Chairman, Secretary, Director – Human Resources and all the Principals of the Aurora group colleges. This committee is empowered to take all the decisions related to the development of the Aurora and most importantly setting the targets.

## **2.7 THE PRINCIPAL**

Each of the college of Aurora is managed and run by Principal who will administer the activities at the college and will be responsible for achieving the goals and targets given for each of the college.

The Principal being the head of the Institution shall have to take up different responsibilities which include regulation/monitoring; developmental; strategic; leadership and visionary.

- **REGULATION / MONITORING**

One of the important responsibilities of a Principal is regulation of academic & general administration and monitoring the systems, policies, procedures and functioning of the institution so as to meet the expectations of the governmental monitoring bodies such as All India Council for Technical Education, Department of Technical Education and the University; along with the expectations of the top management; students and their parents. The following are some of the important responsibilities coming under this category:

- Monitoring the functioning of the academic and administrative staff and to see" that they fulfill all their responsibilities as prescribed.
- Monitoring the conduct of both administrative and academic staff in terms of their regularity, discipline and conduct.
- Monitoring the student discipline and conduct (including attendance) and maintaining the decorum of the institution.
- Monitoring effective teaching as per the prescribed curriculum and as per the teaching / instructional methodology suggested by the university / AICTE / Management.
- Monitoring all the procedures to be followed by the office which include admission, fee collection, attendance, recruitment, salary payments, purchases and procurements, accounts and audit, and any such other matter related to the administration of the college.
- Monitoring all the liaisons activities with governmental, corporate and other academic bodies / institutions.
- Monitoring the liaisons activities with colleges within the Aurora Group and most importantly with the top management of Aurora.
- Monitoring the conduct of meetings on behalf of the institution which include the meetings of staff, HOD's, Coordinators, College Development Council and the Governing Council.
- Monitoring the procurement and purchase of all the-necessary infrastructures like furniture & fittings, lab -equipment, books and any such & other requirement for the institution as per the prescribed procedures.
- Monitoring the auditing and inspections of the institution conducted by the regulatory bodies such as AICTE, government, and university apart from the ones conducted by the top management.
- Maintaining the infrastructure of the institution with the help of the concerned staff and protecting the life and property of all associated with the institution.
- Maintaining cordial relations with the staff, students, parents and with all those connected to the institution both directly and indirectly.
- Maintaining all the required files and registers. List of all the files and registers is mentioned at the end of this manual.
- Last and most important is following all the systems & procedures required for NBA Accreditation.

- **DEVELOPMENTAL FUNCTIONS**

Principal also needs to take-up developmental functions which are very important for the development of the institution.

The following are some of the developmental functions to be taken-up by the Principal:

- The Principal needs to locate, contact, attract and recruit the right kind of the faculty members suitable for the institution-keeping in view the future needs of the institution.
- Nurturing and facilitating the faculty and giving all the necessary guidance and support.
- Identifying the core competencies of the institution either existing or probabilistic and projecting these core competencies.
- Focusing on building an image for the institution at- overall level or in terms of a particular strength either in terms of a department or activities.
- Developing the working and learning culture in the Institution.
- Developing the necessary infrastructure most importantly the library, laboratory, and providing international ambience.

- **STRATEGIC FUNCTIONS**

The Principal needs to shoulder various strategic functions which are aimed at developing network and alliances which pay rich dividends in long term. The following are some of the strategic functions.

- Developing a strong association with industry, research, and consultancy establishments and signing Memorandum of Understandings aimed at improving specific strengths of the College.
- Developing a strong industry support and getting the industrialists and business people on the governing council and other advisory bodies of the college.
- Contributing to various governmental and nongovernmental agencies; resources from the side of the institution so as to gain long term association and commitment from these bodies.

- **LEADERSHIP FUNCTIONS**

These are the most critical functions of a Principal. By fulfilling these functions, the Principal will exhibit the true qualities of a leader and be a role model to all his / her colleagues: The following are some of-the leadership functions:

- The Principal shall prove' himself as an excellent teacher and as one of the best among all his colleagues.
- Take-up research, publication, consultancy and training and establish credentials as academician of standard so as to gain acceptability among all the faculty members as being a true academic leader.
- To set high standards of discipline, commitment and involvement in work pattern.
- To inspire all his / her colleagues towards the achievement of the goals of the organization and leading them to the forefront.
- Working with the staff at the -ground level and understanding the problems and concerns of all the colleagues and taking care of their requirements.



- **VISIONARY FUNCTIONS**

These are the most important functions of a Principal. The following are some of the visionary functions.

- Developing a long term model for the institution and working for realizing this vision in close association with the top management.
- Taking steps at regular intervals which facilitate towards realizing the vision.
- Establishing, necessary, systems, procedures, policies facilitating towards realizing the vision.
- Under each of the heads mentioned above, the Principal could take-up many more functions suiting the requirement and needs of the institution from time to time.

- **PLANNING**

The Principals are required to prepare long term as well as short term plans and present them to the top management.

## **2.8 VICE PRINCIPAL**

(If appointed/identified)

The Vice Principal of the college will be the second in command in the college. She/he will officiate the Principal in his/her absence and he will - assist the Principal in the functioning of the college. The following are the various functions of Vice-Principal.

The functions are as follows:

- Attendance
- Result Analysis
- Organizing Faculty Meetings
- Student Discipline
- Ex-Officio Principal

The Principal can allocate any other functions from time to time based on the needs.

## **2.9 HEAD OF DEPARTMENT**

Each of the department in different colleges will be manned by the Head of the Department who will be operating under the guidance of the Principal of the college so as to achieve the targets at the Departmental level. Every Head of the Department is expected to work with a high standard of initiative, efficiency and economy and report to the Principal and take all the necessary guidance and support. They are required to be conscious of the fact that they are the ones responsible for the fulfillment of the tasks set by the top management at the Departmental level.

- Informing all his / her department colleagues regarding the tasks set forth by the top management as well as principal pertaining to the Department.
- Being a role-model for all his/her colleagues by shouldering responsibilities related to academic and administrative functions.
- Coordinating the preparation of academic schedules at least one month before the actual beginning of each academic (semester) session and ensuring that the schedule is implemented in totality.
- Preparing the requirement plan for each of the laboratories at least six months in advance and coordinating the procurement at least three months in advance.
- Setting-up of laboratories and preparing all the necessary manuals, protocols and registers required for maintenance of the laboratories.
- Coordinating the stock verification, maintenance of the lab equipment as per prescribed norms.
- Recommending to the Principal of the leaves of the staff within the department as per norms and making alternate arrangements for the fulfillment of the academic responsibilities.
- Conducting regular staff meetings of the department as per the norms and maintaining the minutes of meetings in the registers and files.
- Maintenance of all the records, registers, files pertaining to the department and preparing a list of the same.
- Monitoring the conduct of the classes pertaining to the department / subject on daily basis and preparing a report on the mistakes or lapses if any.
- Coordinating the syllabus completion at regular intervals and preparing fortnightly reports and submitting them to the Principal.
- Checking the attendance register every week and signing after verification. If any mistakes/ errors are found that should be informed to the concerned faculty at the same time, so that necessary action can be taken immediately.
- Overseeing the discipline of students in the concerned department and preparing lists of students who are not found not following basic discipline and conduct.
- Conducting monthly staff appraisals of the faculty within the department, it could be an informal talk with the faculty and sending the appraisal report to the Principal immediately.
- Setting the targets for the subject concerned against which the results will be analyzed.
- Any other responsibility entrusted by the Principal from time to time based on necessity.

## **2.10 COORDINATORS**

Each of the activity or clusters of activities like student welfare, faculty welfare, and placements will be looked after by coordinators. Each of these coordinators will be operating within the defined charter of duties and responsibilities. Towards facilitating decentralization of work and also to nurture-future leaders of the institution and for having a participative and democratic setup, the enthusiastic interested faculty members shall be given the responsibility of being coordinators of different functions. The following is the list of the responsibilities of various Coordinators. Apart from the various Coordinators mentioned below, the college can recommend any -other Coordinator also. The respective Coordinators have to fulfill their respective responsibilities mentioned below and send a monthly report to HOD.

### **COORDINATOR FOR LIBRARY ACTIVITIES**

- To coordinate among the librarians, staff and students.
- To organize various functions and activities such as library week, or to install clubs such as reading club essentially to develop a very interactive and vibrant reading and library usage culture among the students and staff.
- To have book reviews and reading sessions by the students in the Library.
- To coordinate among students and staff and understand their needs of books and other information and thereby inform the librarian about the same.
- To prepare a monthly, quarterly, half yearly and annual report and submitting to the Principal.
- To ensure procurement of books which are essential and/or recommended by the respective Faculty.

### **COORDINATOR FOR CAREER COUNSELING**

- To establish a centre for Career Counseling. This centre will emphasize on increasing the awareness about various courses available and job opportunities after graduation in different faculties. The centre will give importance in furnishing information to final year students about different openings. Information from various sources will be collected, collated and filed. This will be shared with students in their classes.
- To invite Professional counselors and Experts to give seminars to throw light on Career Guidance.
- To coordinate with the centre for placements to enable interested students to procure jobs after & while doing their courses. To maintain the data of various institutions in which the faculty members have studied.
- To procure and organize all the brochures, question papers and other information related to advanced courses such as GRE / TOFEL/ GMAT / GATE / CAT/etc.

- To contact reputed Institutions, Companies in India / Abroad to gather information on Career Opportunities.
- To prepare a monthly, quarterly, half yearly and annual report and submit it to the Principal.

### **COORDINATOR FOR STAFF MEETINGS & STAFF WELFARE**

#### **Staff Meetings**

- To coordinate the staff meetings once in a month and any other emergency meeting called for a specific purpose.
- To see that all the faculties are intimated about the meeting.
- To prepare, submit and circulate the minutes of the meeting.

#### **Staff Welfare**

- To greet the staff members-on their birth day / wedding anniversary by way of-greeting cards /gifts.
- To coordinate faculty picnics and retreats.
- To coordinate the presentations / gifts to the faculty on Occasions such as marriage.
- To prepare monthly, quarterly, half yearly and annual report and submitting to the Principal.

### **COORDINATOR FOR WALL MAGAZINE / NEWSLETTERS**

#### **Wall Magazine**

- To motivate students to contribute articles, sketches, clippings from news paper for magazines.
- To select articles to be displayed
- To change articles once or twice a week depending on the flow of articles.
- To include puzzles, quiz games, etc. at least once a week and give prize to the winners,
- To prepare a monthly, quarterly, submitting to the Principal.

#### **News Letter**

- To keep a record of events and to collect data regarding departmental activities.
- To collect photographs of all college events.
- To write reports of all events.
- To motivate students to write articles, collection and segregation of articles.

- To impart information to students regarding careers, higher study, etc.
- To coordinate the Printing, Proof reading and giving like newsletter its final shape to be printed each quarter.

### **COORDINATOR FOR PLACEMENTS ACTIVITIES**

- To maintain the data base of various companies / prospective recruiters and recruiting agencies.
- To coordinate with the prospective recruiters including companies and consulting agencies.
- To bring awareness of placements among the students especially informing them about the expectations of companies with regard to various jobs and informing them that having more than 60/70 percentage is necessary.
- To network and coordinate with the entire faculty members in the college so as to guide the students regarding improving their technical capabilities.
- To organize regular mock interviews and group discussion in association with the language faculty.
- To coordinate the preparation of placement brochure and look into all the matters connected to placement.
- To coordinate with the students about the placement campaign in various major cities in the country.
- To correspond with various prospective and probable employers.
- To coordinate with the coordinator of Networking and Public relations so as to see that cordial and positive relations are maintained with those connected with recruitment of students.
- To coordinate with all the other placement coordinators working in Aurora group.
- To prepare a monthly, quarterly, half yearly and annual report and submitting to the Principal.

### **COORDINATOR FOR ALUMNI ASSOCIATION**

- To take the responsibility to collect data from the present outgoing students and educate them about the alumni association.
- To coordinate the filing-up of the alumni proforma by the outgoing students and the old students.
- To maintain an alumni datable.

- To conduct / organize frequent meetings / get together / dinner parties for the alumni.
- To coordinate invitation of the alumni to all the functions and events organized by the college.
- To coordinate with the coordinators of Placements and Career counseling and to take the help of alumni in placements and also in increasing, the awareness of existing students about various courses that they have done / are doing in India and Abroad.
- To coordinate for recommendation letters.
- To prepare a monthly, quarterly, half yearly and annual report and submitting to the Principal.

### **COORDINATOR FOR ATTENDANCE**

- To create awareness among the students about the rules and regulations related to attendance especially during the induction and also, at the beginning of the semester.
- To create data base of students with addresses and phone numbers.
- To coordinate the display of attendance information every fortnight on the attendance notice board.
- To give one copy of attendance with spiral binding to the Principal and keeping another one in the administration department.
- To coordinate sending the attendance information to the parents at regular intervals.
- To monitor the attendance of those students who fall below the 75% and counsel them.
- To record the examination / lab attendance separately.
- To have separate record of the students who participate the college events, programmes.
- To have the record of students who inform the college about their illness.
- To prepare a monthly, quarterly, half yearly and annual report and submitting to the Principal.

### **COORDINATOR FOR STUDENT AFFAIRS & ACTIVITIES**

- To monitor the discipline of the students.
- To prepare a report on different categories of students who require attention like notorious, mischievous, problematic, irregular and lazy from the concerned faculty and coordinate counseling them.

- To coordinate action to be taken against indiscipline harming the institutional reputation. Towards this end, the coordinator will form a discipline committee with the guidance from the Principal and coordinates action to be taken as decided by the committee.
- To collect the data of students who require psychological counseling or medical attention.
- To coordinate with all the other coordinators in the college and most importantly the coordinator of events so as to take the help of the students in the event management.
- To gather information regarding student redressal (a special mechanism shall be organized so as to facilitate the students to communicate their problems, some thing like a suggestion box) and informing the Principal.
- To prepare a monthly, quarterly, half yearly and annual report and submitting to the Principal.

### **COORDINATOR FOR EVENTS / CULTURAL ACTIVITIES**

- To coordinate all the events and festivals of the college as per schedule and procedures.
- To coordinate all the resources connected to the events like audiovisual equipment, stage management material, etc.
- To maintain all the files, bills, reports, records, and documentation pertaining to any events organized by the college.
- To maintain the photo album, video and audio recording of all the events organized at the college.
- To organize the cultural events with the help of other staff members.
- To prepare a data base of highly talented students in different activities and motivate them to participate in inter college festivals organized at various places in the country.
- To prepare a monthly, quarterly, half yearly and annual report and submitting to the Principal.

### **COORDINATOR for WEB-SITE**

- To coordinate periodical updating of various material on the web site like syllabus, faculty data, library details, reading materials, attendance, examination results and any other information to be on the web-site.
- To coordinate with the administrative staff and other coordinators to update the data on various events.
- To coordinate with the web-site administrators about the maintenance of the site

- To create new mail ID's whenever they are required.
- To coordinate with the Principal about the information on the website.
- To keep track of the number of hits and keep educating students about the utilities of the web-site.
- To come out with new ideas related to web-site.
- To prepare a monthly, quarterly, half yearly and annual report and submitting to the Principal.

### **COORDINATOR FOR PROJECTS**

- To procure and process Information related to projects availability.
- To communicate with the concerned authorities of the reputed organizations/companies /research establishments towards getting the projects.
- To inform and educate the students about the projects availability and method of procuring projects.
- To motivate the students to choose right projects in their respective areas.
- To guide the students to make their projects effective.
- To maintain records and accounts of project activities.
- To prepare a monthly, quarterly, half yearly and annual report and submitting to the Principal.

### **COORDINATOR FOR GUEST LECTURES**

- To coordinate all the resources (audio visual facilities, transport, gift, etc.) required for organizing the guest lectures.
- Maintaining a record of guest-lectures happening in the college.
- To display the schedule of the guest lectures taking place in the college and informing all the faculty and students.
- Preparation of guest lecture reports with the help of concerned students.
- To coordinate sending the feedback to the guest faculty one day after the guest lecture is organized.
- To get the guest lecture proformas being filled from the college faculty and guest faculty.
- To prepare a monthly, quarterly, half yearly and annual report and submitting to the Principal.



### **COORDINATOR FOB CLUB ACTIVITY**

- Coordinating the club activity such as CSI student chapter, ISTE chapter.
- Conducting regular meetings (monthly) of these student chapters.
- Organizing events on behalf of the student chapters at a very large scale.
- Conducting / Organizing invited lectures on behalf of the student chapters.
- Preparing a monthly, quarterly, half yearly and annual report and submitting to the Principal.

### **COORDINATOR FOR NETWORKING &PUBLIC RELATIONS**

- Having the data base of all the people, institutions, organizations connected with the college directly and indirectly under different heads such as VVIP, VIP, and ordinary.
- Having data base of the guest lectures, invited dignitaries and sending the thanks messages immediately after they visit the college.
- Sending thanks giving messages to the corporate people who have helped the college by giving summer projects or by recruiting the students.
- Sending greeting cards on specific occasions such as New Year Day, Deepavali, etc. to as many people as possible coming under the list of VVIP, VIP, ordinarily on the advice of the Principal
- Sending greeting cards on Birthdays, Wedding Anniversaries, to all these dignitaries who are very important for the college.
- Sending the corporate gifts to all the people and organizations that help the college significantly.
- Preparing a monthly, quarterly, half yearly and annual report and submitting to the Principal.

### **2.10 COLLEGE ACADEMIC COMMITTEE**

Each of the college will have a college Academic committee consisting of Principal, Heads of the Departments and Senior Professors and will be responsible for setting, defining, and reviewing targets towards the development of the institution. These targets have to be issues like Accreditations & evaluation.

### **CONSTITUTION**

The college will have a college Academic committee with all the Head of the Departments, senior professors, Principal and Vice Principal.

## **PURPOSE OF THE COMMITTEE**

This is a statutory body formed as per the norms of the University and AICTE. This committee is the highest decision making body in the college to take all the important decisions pertinent to all academic matters.

## **FUNCTIONS**

The college academic committees will take-up the following responsibilities.

- To draw broad policy frame work under the guide lines provided in the organizational procedural manual by the top management.
- To develop a document / plan for the development of the college.
- To organize, supervise and coordinate the day to day academic administration of the college.
- To frame the necessary academic structure so as to achieve the short term as well as long term objectives of the college.
- To facilitate the conduct of important events of the college such as induction - faculty; induction -students; annual day, foundation day etc.
- To be the pillars of the college and take collective responsibility for all the activities happening at the college.

## **MEETINGS**

The college academic committee shall meet at regular intervals, i.e. once in a month and have detailed discussions on the development of the college and critical milestones to be achieved. A detailed report is to be prepared and to be sent to the corporate office. Minutes of the meeting are to be noted and recorded.

The committee may also be convened at short notice whenever an exigency arises.

### **2.11 DISCIPLINE COMMITTEE**

The discipline committee consists of all the heads of the departments with adequate representation from lady faculty members and is chaired by a Senior Professor. The committee looks after all the issues related to general discipline in the college and recommends to the principal any corrective action in case of violation.

### **2.12 GRIEVANCES COMMITTEE**

The grievances committee is constituted as per the norms of Osmania University/AICTE. All the students and staff can get redress from this committee if they have any grievances while performing the duties in the college.

### **3. ADMINISTRATIVE PROCEDURES**

#### **3.1 FESTIVALS / FUNCTIONS PROCEDURE**

##### **IMPORTANT FESTIVALS / FUNCTIONS**

The following are the important festivals / functions that all the institutions at Aurora celebrate being together. Not just the festivals / functions, but the way they are celebrated in the colleges symbolize the critical cultural features that are unique to Aurora.

##### **INDEPENDENCE DAY**

Independence Day, 15 August of every year, is one of the most important festivals celebrated at Aurora. Not being a mere ceremonial function, today the faculty and staff of Aurora involve in educating students and their parents apart from larger society about the spirit behind celebrating Independence day and resolve once again towards the nation building process. Various, social development activities and community service are initiated on this day.

##### **REPUBLIC DAY**

Celebrated on 26 January of every year, Republic Day is another occasion when the staff and students get an opportunity to commit themselves to the society and nation and reflect about their contribution to the mother land.

##### **TEACHERS DAY**

The birthday of Swargeeya Dr. SarvepalliRadha Krishnan, the former President of India on 5 September of every year is celebrated as the Teachers Day. This day in Aurora colleges, is celebrated in a big way. All the students involve in bringing a festive atmosphere at the college campus by decorating the place with graffiti, posters on the importance of teachers. In each class, room the faculty helps students understand the important contribution of teacher in students' life. A grand function is organized where the best teachers from the college are honored apart from some select senior faculty from the outside.

##### **INDUCTION DAY - STUDENTS**

The new batch of students every year is inducted into the college culture and traditions apart from rules, regulations and norms of the college. A Week long celebrations consisting of lectures by distinguished personalities, cultural events, and formal get-together will mark induction process every year. Students will be given students hand book consisting the details of all the procedures, policies of the college with regard to discipline, examinations, attendance, results, etc. It will also contain information on various facilities provided by the college like library, canteen, transportation, etc. Apart from this, the hand book will consist of details of each and every faculty in the college, their specializations, the information pertaining to Head of the Departments, Coordinators, etc. The hand book win also have details of class room scheduling, time table, etc.

## **INDUCTION DAY - FACULTY**

Every year during May / June Induction is organized for newly joined faculty members. The faculty is introduced to the culture and tradition of the college. Lectures, presentations, discussions and orientation classes mark the induction process.

## **FOUNDATION DAY**

This is the day when the college was established and began its operations. Every year on this day Foundation Lecture Series is organized and eminent personalities are invited to give Foundation Day Lecture. This is the day the college reaffirms its faith and commitment to its cause.

## **ANNUAL DAY**

Every year during January / February Annual Day of each of the colleges is celebrated. This is an occasion for the college to inform the society at large and parents in particular how far they have fulfilled their commitments. Towards this end<sup>1</sup>, the college will print an annual report consisting of its achievements and record of events and present it to the College Board one week before the proposed annual day. Competitions and cultural events mark the occasion, parents, alumni and students apart from the staff of the college are invited for this event.

## **AURORA FAMILY DAY**

Family day is a unique festival organized by Aurora every year during November / December to have all the families of the staff working in Aurora group of colleges get-together. It is an opportunity for everyone to know each other, to strengthen personal as well as professional relationships among themselves and their families.

## **3.2 BRANDING PROCEDURE**

### **LOGO& PUNCH LINE**

The colleges will be given the official version of the logo and punch line which are the registered trademarks of the Aurora and shall have to use only these. They will be supplied with the logos, the punch line in different formats like eps, tiff, jpg and no change (even the smallest) shall be brought in the size, shape, color and fonts used in the logo.

### **FONTS**

All the colleges in Aurora Group will have to use the official font family, i.e. Gill Sans MT in all the official documentation of the college, whether it is letters, manuals, invitations, or any other form of material being printed.

## **WEBSITE**

All the colleges in Aurora Group are required to follow uniformity in designing and presentation of the data on the website. No college shall use website address, e-mail ID's without the information of the corporate office. The present e-mail ID's taken for the college shall be disbanded as they would harm the image of the college. The web designing and hosting services shall be coordinated with the corporate office.

## **PRINTING MATERIAL**

None of the materials mentioned below shall be printed in any circumstances by any college without the knowledge of the corporate office. If the college is printing the material, the approval of the corporate office is required before final printing is done. Faculty, staff and students are required to be informed that they cannot print any letter heads and visiting cards. If anyone is found printing these material, serious action will be initiated. The list of materials is:

- Identity Card (Student, Staff)
- Various forms of Letter Heads
- Visiting Cards
- Various forms used by the college
- Posters and invitation cards
- Attendance Registers

## **UNIFORMITY IN THE PRODUCT UTILITY (BRAND USAGE)**

Uniformity must be maintained in all the material used by colleges of Aurora Group. Be it equipment, furniture, or any other material.

## **UNIFORMITY IN USAGE OF SIGNAGES, POSTERS& CAPTIONS**

All the colleges under Aurora Group shall use the same form of signages, posters and captions kept in the corridors and walls.

## **UNIFORMITY IN THE PATTERN OF RULES**

There shall be total uniformity in the rules and regulations practiced at Aurora Group of colleges. If any college wants to introduce any rule pertaining to timings, scheduling, or any other information they shall take prior approval from the corporate office.

### **3.3 PROCUREMENT - PURCHASE PROCEDURE**

Procurement of Lab Furniture and Fittings. The following are the general norms to be followed for all kinds of purchases mentioned above at Aurora Group of Institutions.

- Gathering information pertaining to requirement at least three months in advance. The Heads of the departments or concerned people shall be asked to give details.
- Getting a minimum of three quotations from the approved list of vendors and according to brand formats already agreed upon (before two months of actual requirement).
- Preparing a tabulated statement having details of product price, advantages over each other.
- Preparing the final purchase order along with the tabulated statement in the format already supplied and sending a copy to the corporate office (45 days before actual requirement).
- Waiting for five days after submission of note to corporate office and based on the response, release the purchase order (Before 40 days).
- Each college will have a purchase committee constituted by the Principal.

### **PRINTING**

The colleges shall send the requirement of various materials to be printed, at least one month in advance (in cases of emergency 15 days) along with the details of numbers required, and purpose etc. The material will be printed as per the norms of branding and will be supplied within 15 days. The bills shall be cleared by the concerned college within three days after the supply of the material.

### **STATIONERY**

As far as stationery is concerned, the colleges shall purchase the stationery from one of the official vendors and based on price factor. The stationery purchased shall be within the budget limits.

### **BOOKS**

The colleges will be supplied with list of various vendors supplying the books based on the requirement and as per the budgetary provisions the college shall procure the books required at least 15 days before the actual need.

### **ANY OTHER MATERIAL**

The colleges will follow the same procedure of procurement as in case of lab equipment and will see that the information is sent to the corporate office at least one month in advance and one week before the purchase order is released.

If any college is unable to purchase / procure, it can seek the help of the corporate office. The corporate office is not responsible in case of delay in procurement. The colleges will have to take all the responsibility for the delay in procurement and installation.

It is preferred that the colleges appoint purchase committee having representation of all the departments. Care should be taken to avoid delays because of the slow decision making process of the purchase committees.

### **3.4 OFFICE MANAGEMENT PROCEDURE**

#### **SYSTEMS AND PROCEDURES**

The college office shall establish some basic systems and procedures. The Registrar / Administrative Officer is responsible for establishing these systems and procedures.

The office will consist of the following basic staff so as to coordinate the functions.

- Registrar / Administrative Officer
- Deputy AO / Superintendent
- Accountant
- Cashier / Accounts Clerk
- Office Assistant - Staff Related Functions
- Office Assistant - Student Related Matters
- Office Assistant – Examinations
- Data Entry Operator /s
- Office Receptionist / Telephone Operator
- Estate In charge
- Electrician
- Secretary to Principal

#### **COMPUTERIZATION**

The entire office must be computerized with quick entry and retrieval mechanisms.

#### **FILES AND REGISTERS**

The college shall have all the necessary files and registers that are required for smooth functioning of the college and shall have a register of registers and register of files. All these files and registers shall be numbered and shall be made ready for verification at any point of time. An exhaustive list of files and registers is given at the end of this manual.

#### **ACCOUNTS AND AUDIT**

The college shall have a systematic accounts system and computerized accounts entry and retrieval system. The methodology of accounts shall be approved by the Auditor and Chief Accounts Officer of the corporate office.

Regular audit shall be conducted at the college level (monthly) and the report shall be sent to the corporate office. The corporate office shall conduct half-yearly audit and for any error found, the Accountant and Registrar / AO shall be held responsible.

### **EXAMINATION / ADMISSION RECORDS**

The office is totally responsible for upkeep of the examination and admission records to be maintained as per norms and a quarterly audit will be conducted by the corporate office in this regard. Whenever the office staff find any error / lapse in any record they shall immediately inform the Principal and the SECRETARY of the Aurora Group. Later in the event of any lapse the office staff will be held responsible.

### **ATTENDANCE / STAFF RECORDS**

The office is totally responsible for upkeep of the attendance and staff records to be maintained as per norms and a quarterly audit will be conducted by the corporate office in this regard. Whenever the office staff find any error / lapse in any record they shall immediately inform the Principal and the Secretary of the Aurora Group. Later in the event of any lapse the office staff will be held responsible. It is to be noted that all the records (examination, attendance, staff attendance, acquittance, leave etc.) shall be protected and kept sealed as these are required for inspection at the time of NBA Accreditation.

### **DATA BANK**

The college office shall have a data bank of all the people, institutions connected with the college which include students and their parents, staff members and their families, governing council members, corporate, and others.

### **RESPONSIVENESS**

The office staff is required to be extremely responsive and quick in providing services to students, parents, staff and all other people connected with the institution.

### **DRESS CODE**

The office staff is required to follow formal dress code (formal shirt, trouser, black shoes and belt) on all working days.

### **COMMUNICATION SKILLS**

It is compulsory that all the staff in the office communicate only in English and speak with good manners. Any staff found doing otherwise will be seriously punished.

### **ETIQUETTE & MANNERS**

All office staff shall follow good etiquette and manners and shall not use at any point language that is derogatory and insulting.



## **4. STUDENT RELATED PROCEDURES**

### **4.1 ADMISSION PROCEDURE**

#### **ADMISSION PROCESS**

The College shall go through the following procedures while admitting student:

- Getting the admission form duly filled in by the student.
- Getting a detailed undertaking from duly signed by the student.
- Collecting the following Certificates (Original + two sets of duplicate)
  - SSC or 10th standard
  - Inter or 10+2
  - Degree (if necessary)
  - Transfer Certificate
  - Income Certificate
  - Caste certificate
  - Migration certificate

(Certain certificates are optional based on requirement)

- Collecting the following material
  - 2 stamp size color photographs
  - 4 Passport size photographs
  - 10 address slips
  - Ten Rs.5 Stamps
- Getting the Identity card form filled-up
- Getting an undertaking of anti-ragging form from the student and parent

#### **ADMISSION COUNSELING/ COMMUNICATION OF RULES**

The Head of the Office / Admissions In-charge is required to inform the student and the parent in detail about various rules and regulations of the college, pertaining to attendance discipline and examination apart from rules related to fee payment. They shall also inform the student and the parent clearly in unequivocal terms about the rules pertaining to

cancellation of admission and take a written undertaking for adherence to such rules, from the parent and the ward.

### **ADMISSION REGISTER**

The College shall maintain an admission register which will have the admission number (this number is unique number that is given to the student and is not transferable) Roll number; Name of the student; Parent / Guardian Name; course name; Date of Admission; Date of Leaving the Institute; Remarks Columns being filled immediately.

### **ADMISSION REPORT**

The College shall submit a daily report to the Head office with the admission status in terms of reported / actually admitted/ category of admission / fee paid if any and other particulars to be given. The college shall also give the data on daily basis on the vacancy position.

### **CONTACTING THE STUDENTS**

Collecting the data from the Head office / convener on various categories of admissions, the college shall contact the student immediately and verify about the date of reporting etc. to avoid any vacancy arising at a later date.

### **PREPARING THE FINAL LISTS**

The College shall prepare the final list of the candidates under various categories and keep the lists prepared at least one week before the submission to the concerned office.

## **4.2 FEE COLLECTION PROCEDURE**

### **CATEGORIES OF FEE**

The College will receive regular communication from the office of the SECRETARY about the various categories of fee and the timing of collection.

### **TIMING OF THE FEE COLLECTION**

The fee shall be collected one week before the course begins. The time could be further extended by a maximum of one week. From this day, students are given one week time to pay the fees with a fine of Rs.10 and Rs.50 per day during the next week

### **MODE OF FEE PAYMENT**

The fee is supposed to be collected only in the form of DD to be given in favour of the said account, and not in any other format.

### **FEE RECEIPT**

The student shall be given a fee receipt in the formats specified by the Corporate Office.

The College shall send a daily fee collection report to the Head of Accounts Department in the Aurora Educational Society, with the details of Roll Number; Name of the student; Course; Year; Total fee; Fee paid; DD Number; Fine collected; and Remarks.

### **FEE COLLECTION REGISTER**

Each College shall maintain a fee collection register having one separate page for each student.

### **4.3 RE-ADMISSION PROCEDURE FOR THE ADMISSION IN NEXT YEAR**

The students have to register themselves again for the next year by filling the required admission form and depositing the fee for the same. The students are required to submit the admission form and the fee 10 -15 days before the reopening of the college. The college shall send a quarterly report on readmissions to the corporate Office.

The students have to inform the office about the credits obtained by them for eligibility to go to next higher semester/year.

### **4.4 ADMISSION CANCELLATION PROCEDURE**

If any student intends to cancel the admission for any reason in the middle of the course, such students shall be required to pay the total fee for the remaining course period (remaining number of years). Even if it is the student who studying with the help of scholarships is required to pay the fee. In no circumstances the college shall go against the admission cancellation procedures of the Institution.

### **REPORT ON ADMISSION CANCELLATION**

The College shall send a quarterly report on admission cancellation to the corporate office.

### **4.5 STUDENT DISCIPLINE PROCEDURE**

#### **COLLEGE TIMINGS**

The College timings shall be strictly followed by all the students.

- If any student comes late to the college after the bell rings, he/ she shall be sent to the library and would ask the librarian to take the attendance.
- Incase of students where the late coming is more a habit, punishments shall be initiated including suspension for a week.

#### **ATTENDANCE MINIMUM NEEDED ATTENDANCE**

The college will focus on enforcing the minimum needed attendance among the students of the college.

- The minimum required attendance is 75% (even 0.5% less than this is not acceptable) in each of the subject.

- Medical condonation for less than 75% will be given only if the students intimate the college immediately (within three days) and submit the necessary medical certificates / documents.
- Student will not be given attendance for the lab hours unless they submit practical records immediately after the completion of the lab session.

### **STUDENT ATTENDANCE INFORMING THE PARENTS**

- The College will be regularly (every fifteen days) informing the students about the status of their attendance. These records shall be kept as a record (with spiral binding) in the office and these records shall be sent regularly to the corporate office of Aurora Educational Society.
- If the students attendance fall below 75% category, no college facility like buss pass, train pass, scholarships, participation in events shall be given to them.
- if the student has serious problem with regard to attendance, the parents shall be informed about it through a telegram money shall be collected from the student.

### **STUDENT DISCIPLINE**

The College shall prepare category wise list of students (trouble makers). The faculty shall be asked to give names of students in each of the sections under five heads namely, mischievous, irregular, and lazy. Once the list is prepared, the Principal or concerned lecturer will counsel the students / parents as is needed and see that some change is brought in the student.

The College shall take serious action including dismissal in case of student indiscipline such as ragging, drinking or smoking in the college premises, coming to college in a drunken sate, using vile and objectionable language, threatening co-students, physical assault to any one. Memos shall be issued immediately and the record must be sent to the parent through registered post asking for explanation. If the same student indulges in more than one incident during his / her education at the college, he / she shall be rusticated from the college.

### **DRESS CODE**

All the students shall be asked to follow the dress code strictly along with the hanging ID card to be displayed always while being in the campus. The meaning of the dress code for boys is forma shirt and trouser with black belt and black or brown formal shows. For girls it is any traditional Indian dress (trousers and Jeans not allowed).

### **4.6 STUDENT PLACEMENT PROCEDURE**

Placement Officer in Placement Division at the college will be working at the directions of the Director - Placement & Training Department at corporate office and will be reporting to the Principal of the college. The following are the various activities to be carried out in Placement & Training Department.

## **PREPARING COMPANY PROFILES HAVING THE DATABASE**

The college will have the database of 500 top International companies and 500 top Indian companies. This database will consist of the address of the company, the details of their operations, the list of their expectations, the details pertaining to HR team. It was agreed that the students will be given responsibility of developing these profiles under the guidance of a faculty member (placement coordinator)

## **DEVELOPING STUDENT PROFILE / RESUMES**

The Student profiles and resumes along with their photographs will be prepared.

## **CONDUCTING PLACEMENT TRAINING**

College will organize placement training for the students and prepare students for Interview and Group Discussions.

## **PRINTING PLACEMENT BROCHURE**

The college shall print a placement brochure having all the students profiles. The college will collect a placement fee from the students after working out the total actual costs for placement and no money from the college shall be spent for printing the placement brochure.

## **DOING PLACEMENT CAMPAIGNING**

The college should go ahead for a rigorous placement campaigning.

## **4.7 STUDENT COLLEGE LEAVING PROCEDURE**

The college is required to take for of care while a student or student batch is set to leave the college at the end of the course or in the middle of the course. The college should ensure that all the records and documents are ready at least one month before the student batch is set to leave. The records that need to be kept ready are.

### **STUDENT COLLEGE LEAVING RECORD**

This is the record that will consist of all the necessary information pertaining to the student, like the course completion status, rank/ grade/percentage of marks, etc.

### **STUDENT COLLEGE LEAVING CERTIFICATE**

Hence forth the colleges in Aurora group will issue a detailed student college leaving record rather than the normal Transfer Certificate (TC. The students will be given a detailed not of their academic and other achievements. The college shall keep the date ready at least on month before the students are set to leave.

### **STUDY CERTIFICATE**

The College hence forth need not give a separate study certificate for the students as all these details would be covered in the College Leaving Certificate.

## **ALUMNI FEED BACK FORM**

The College shall ask students to fill the alumni feedback form which will be kept with the alumni coordinator and in the alumni data base.

## **GROUP PHOTOGRAPH**

The College shall take a group photograph of the batch with details of all the batch mates and give to the student at nominal cost or Rs.25/-

## **4.8 TEACHING LEARNING PROCEDURE**

### **TEACHING METHODOLOGY PROCEDURES**

All the faculty members shall use interactive audiovisual teaching aids such as LCD, OHP apart from conventional chalk and board. Each department shall have e-class rooms for this purpose. The main philosophy of teaching learning process shall be student centric.

Each of the class shall be divided into several learning groups consisting of 6 students. The distribution of students shall be done in such a way that the group will consist of good average and below average students. Each groups will actively participate in guest lectures / internships, presentations and other such academic activities.

### **GUEST LECTURES**

The teaching learning process will involve a good portion of guest lectures. A minimum of one guest lecture in a subject or six guest lectures in semester for each course will be conducted. Guest lectures will be conducted on topics connected to the subject essentially having an application orientation. Students groups shall be given responsibility of organizing the guest lectures. Student groups will be asked to review the guest lectures, make presentations, send the review to the person who gave the lecture and present it on the notice board specifically meant for it.

### **SEMINARS**

Student group shall be asked to give seminars. Each group of student shall present one seminar in a subject in each semester. In a separately created seminar hour, each group shall be given 10 minutes followed by 5 minutes for question answer session.

### **STUDENT ASSIGNMENTS**

Each student group shall be given assignments. Each group will submit a minimum of two assignments per semester. These assignment questions shall be drawn from the question papers of GRE/ Advanced GRE/ IES / GATE and other such competitive examinations.

## **COMMUNICATION SKILLS & PERSONALITY DEVELOPMENT.**

The College shall invest sufficient effort in improving the communication skills of the student. Regular Group discussions, mock interviews, workshop and simulations shall be conducted so as to improve communication skills. The college shall enter into MOU's with organizations such as Vivekananda Institute of Human Excellence so as to effectively improve personalities of the students.

### **PROJECT WORK**

Each student will be doing three mini projects in first three years and Final project in the last semester. The mini project in first three years could be done on campus or off campus. But, the final project shall be done mostly off the campus and with full knowledge and coordination from the college. For the main project, one internal examiner from college will be guiding the student along with an external guide in the field. Students will also be assisted to get projects in foreign countries. To begin with, college will make efforts in the South East Asian Countries such as Korea, Singapore, Malaysia.

### **ADJUNCT COURSES**

College will be giving each student four adjunct courses (value added courses) at no additional cost. Each adjunct course will consist of 15Hrs to 30 Hrs of learning. In the first year, the student can have adjunct course related to personality development / communication skills and the next three years they can have courses which are connected to subject matter and which add value to the students including job propensity.

### **INDUSTRIAL TOURS & EDUCATIONAL TOURS**

The college will organize industrial tours and educational tours at the students cost. Each student will be taken to a minimum of one industrial tour each semester, if it is a company within the city and one company per year if the company is outside Hyderabad.

Each faculty member shall be attached to a group of 15 - 20 students. The faculty shall try to motivate / counsel the students continuously and guide them to achieve their targets.

## **4.9 LABORATORY MANAGEMENT PROCEDURE**

### **LABORATORY MANAGEMENT PROCEDURES**

The following, decisions are taken with regard to laboratories.

#### **LAB - DEPARTMENT RATIO**

The department have a minimum required laboratories, being the exception or as per university norms.

#### **REDESIGNING THE LAB FURNITURE**

The laboratory furniture shall be redesigned so as to give cubical structure having facility to keep the component box.

## **LAB METHODOLOGY**

The college shall prepare lab manual and lab protocols for each subject / lab.

### **LAB GUIDANCE**

Excellent lab shall be given. Each faculty shall handle 20 students in each lab or 2 faculties for 30 students. Each lab shall have one lab assistant who is a (minimum) diploma holder and lab technician.

### **ADMINISTRATIVE MECHANISM**

Each lab shall have a maintenance register; service log; daily purchase register; issue register; and any other register required. The stock verification shall take place at the end of each course to be verified and signed by HOD and Principal.

### **LAB ATTENDANCE**

It shall be made compulsory that every student attends lab. Lab records shall be submitted very next day after the lab session. The students shall sign every day in lab log.

### **LAB MANAGEMENT**

All the laboratories shall be provided with UPS wherever necessary along with stabilizers for all equipment. In case of computer laboratory the server shall have a minimum of two-hour batter back up and all the nodes having a minimum of half an hour back-up facility.

## **4.10 LIBRARY MANAGEMENT PROCEDURE**

Special emphasis will be laid on the library management procedures and in developing the library with world class literature. Library shall be made competent enough to match the premier educational institutions library, library will be taken-up as a strategy instrument to leverage a learning and knowledge oriented culture on the college. The library will have all the possible literature that can create highly competent committed and cultured engineers.

### **LIMITED NUMBER OF TEXT BOOKS**

The college library will have a limited number of text books so as to suffice the basic needs of the students . Not more than 5-6 copies of each title will be purchased. In special cases like the first year subject a maximum of 10 books of each title will be purchased.

### **FOCUS ON REFERENCE AND GENERAL BOOKS**

The library will focus on having large number of reference and general books. The reference section will consist of

- Advanced titles on various subjects that are needed towards the curriculum in place.
- Titles which are suited for the GATE/ GRE/ GMAT and such other higher studies.



- Titles which will user research orientation among students.
- Classics in different subjects.
- Hand Books, manuals protocols.

#### **THE GENERAL BOOKS SECTION CONSISTS OF**

- Biographies of famous scientists, technocrats, and entrepreneurs.
- Books on business stories, company profiles.
- Books on communication skills, presentation skills personality development.
- English literature books essentially focusing on imbibing a safe, cultured orientation among students.
- Popular and general reading Journals & Periodicals Journals.

Library shall have a minimum of 6 national and 2 international journals for each department in case of engineering subjects and 3 nations and international journal in case of humanities.

#### **PERIODICALS**

- Library shall have periodicals such as fortune, Forbs, Business Today, Business India.
- Subject oriented periodicals like Data Quest, Computers Today, Network computing.
- Competitive Examination oriented periodicals like completion success review, competition master, employment news.

#### **NEWS PAPERS**

College Library shall subscribe to excellent news papers such as The Hindu, Times of India, Economic Times, Business Standard.

#### **CLIPPING LIBRARY**

The College library shall have an excellent clipping library on various topics related to subject and general topics.

#### **CD LIBRARY**

The library shall have a good collection of digital text books. CD ROM presentations, Lectures, Profiles, Training Programmes, Tutorials and Software Tools.

#### **DIGITAL LIBRARY**

The library shall have a good digital library with some on the subscriptions and also being part of some free/paid digital library networks.

## **COMPETITIVE EXAMINATION SECTION**

The college Library shall have a competitive examination section having all the question papers of GATE/GRE/Advanced GRE/GMAT /CAT / IES / IAS or any such other examination. It shall consist of books and reference material required for the preparation of these examinations.

## **COMPUTERIZATION OF LIBRARY**

The college shall have a computerized library management system which will include library book search, issue, and retrieval services, preferably through DELNET. Kiosks shall be arranged to facilitate easy and quick search of books or journals.

## **DISPLAY SYSTEM**

Library shall follow a good display system of new arrivals, notifications or any other information to be shared with students and staff.

## **SUGGESTION BOX**

The Library shall have a suggestion box, where the students could inform the library regarding the books that they need.

## **LIBRARY NEWSLETTER**

A Library newsletter shall be started immediately and will be sent to all the colleges of Aurora Group.

## **LIBRARY REGISTER MAINTENANCE**

Library shall have student log book, staff log book to understand the frequency of usage of library by these people. Apart from this, the library shall maintain accession register, stock register, purchase register, magazine and journal entry register, library issue register.

## **LIBRARY UTILIZATION REPORT**

The library shall conduct regular library auditing on student and staff usage of books, journals and magazines and prepare an annual library utilization report.

## **AMBIENCE**

An excellent ambience of library shall be created consisting of display stands and boards, news paper stands, magazine rack, new arrival notice boards, etc. The reading hall shall be air conditioned. Separate reading sections for the staff and students with a separate reading section for the Journals and periodicals and reprographic facilities shall be made.

## **SPECIAL NOTE:**

The library shall subscribe to only English magazines and news papers.

## **5 FACULTY RELATED PROCEDURE**

### **5.1 CATEGORIZATION & ELIGIBILITY PROCEDURE**

The faculty at Aurora Group of Educational Institutions (engineering colleges) are divided under two major categories.

- Engineering Faculty
- Non Engineering Faculty

In both these categories of the faculty, there are four levels which shall be operative in all the colleges. No other nomenclature shall be used other than these terms. The following are the faculty levels:

- Professor
- Associate Professor
- Assistant Professor

The following are the minimum qualifications / eligibility requirements for the faculty at these four levels and for engineering and non-engineering categories. Any kind of amendment in the eligibility norms shall be decided by the Director - HR.

#### **PROFESSOR- ENGINEERING**

Persons with Ph.D. in concerned subject with M.Tech in the same subject with 5 years of post doctoral experience or Readers with additional 5 years experience after being appointed as Readers. In case of people with industry / consultancy and training back ground

after completing M.Tech, a minimum of 10 years experience essentially having research / training / consultancy /industry experience.

#### **ASSOC. PROFESSOR - ENGINEERING**

Persons with M.Tech in concerned subject joined through GATE and a minimum of 5 years teaching experience after M.Tech or Ph.D. in the concerned subject along with B.Tech and M.Tech. Preference shall be given to persons with industry experience / publications /consultancy work.

#### **ASST.PROFESSOR- ENGINEERING**

Persons with M.Tech in concerned subject with or without experience, joined through GATEor B.Tech with a minimum of 3 years experience. Preference shall be given to persons with industry experience /publications / consultancy work.

## **PROFESSOR-NON ENGINEERING**

Persons with Ph.D. in the concerned subject along with PG degree in the relevant subject having a minimum of 10 years of experience after Ph.D. or Readers with a minimum of 5 years teaching experience (at engineering or Post graduate level) after being appointed as Readers will only be eligible. Preference shall be given to the persons with publications.

### **ASSOC. PROFESSOR- NON ENGINEERING FACULTY**

Persons with PhD and PG degree in concerned subject along with a minimum of 5 years teaching experience at PG or engineering after the completion of PhD are eligible. Preference shall be given to

### **ASST.Professor-NON ENGINEERING FACULTY**

Persons with PG degree in concerned subject with a minimum of 3 years experience at PG or engineering are eligible. Preference shall be given to the persons with publications.

## **5.2 RECRUITMENT PROCEDURE**

### **TIMING OF THE RECRUITMENT-FACULTY**

There would be a maximum of two occasions that the process of Recruitment for all the Aurora Group colleges will be conducted-once in January and if necessary the second in the month of June. Towards this end, the process of recruitment of the faculty shall begin six month before the actual requirement on the ground. This means preparing the requirement based on work scheduling at least by December 31 for the next academic year to begin from June or before April 30 for the recruitment to be held in June.

The responsibility of preparing the requirement plan based on the need lies with the principal of the concerned college. Thus, the Principal of each of the Aurora colleges shall send Manpower requirement form consisting the details of faculty cadre; subjects (specialization if necessary); qualifications required; experience required; and most importantly the numbers of vacancies to be filled on or before 31 December, to the Director - HR.

If there is a requirement further arising for the second recruitment before April 30 of every year then based on the requirements sent by the colleges, the HR-Office will release advertisements (essentially global)/ or begin the process of getting the resumes from the suitable candidates in the month of February (a minimum of one month time is required for designing the advertisements and deciding about the method of campaigning) and the actual selection could be completed by the end of March 31. This helps in giving newly recruited faculty a minimum of three months preparatory time for the staff to understand the subject allotment and prepare based on that.

In cases of emergency (which shall be avoided as much as possible) the colleges can go for ad-hoc recruitment to be done in consultation with the Director - HR.

## **METHOD OF RECRUITMENT**

Advertisement: The advertisements for recruitment will be given only in national newspapers. Attempts also shall be made to give global advertisements.

### **CAMPUS RECRUITMENT**

The Principal (s) in consultation with the Director –HR shall be going to various premier institutions and conducting the campus recruitments. This process is normally completed before December 31 as this is the time for campus recruitments. If it is necessary Principals can seek the help of HR Department.

### **INVITATION**

The Principal (s) also can use the method of invitation for getting the faculty recruited into the institution.

It is better, if invitation is limited to the readers and professors cadre only. The information regarding the invitation shall -be communicated to the Director – HR for further action on the recruitment.

## **5.3 SELECTION PROCEDURE**

### **PROFESSOR**

The probable candidate shall be asked to give a vision document at least 15 days before the interaction with Principal. Having vision document in advance allows the Principal to understand the perspective of the person and this vision document can become the starting point for the discussions.

The probable candidate shall be invited to visit the college and make an on the spot assessment of the institution and the contribution he / she can make towards the development of the institution.

He / she shall be asked to make a presentation to the faculty members in the college about any subject topic /vision of one self about the development of the college. He / she also shall be asked to interact with all the staff members in the college. This allows for both the parties to understand the person's culture fit.

The person shall be called for a dinner / lunch with Principal/Management /Director – HR or all 3 together.

NOTE: In some cases or in the immediate future, the second step could be avoided. Even the four steps could be interchanged based on necessity.

### **ASSOC. PROFESSOR**

The probable candidate shall be supplied with the necessary material about the institution well in advance and shall be asked for a perspective plan to be given.

An interview of the candidate(s) with expert panel follows. Here the candidate shall be asked to make presentation on a topic of his / her choice especially on the project work / research work done. (A minimum of 5 minutes shall be given for presentation)

The candidate shall be asked to make a presentation to the faculty members in the college about any subject topic / vision of one self about the development of the college. He / she also should be asked to interact with all the staff members in the college. This allows for both the parties to understand the person's culture fit.

Psychometric / psychological testing methods could be used to assess the individual's suitability to the institution.

NOTE: The four steps could be interchanged based on necessity.

### **Assistant Professor**

A written examination may be conducted, if needed to assess the competence of the person.

Group discussion shall be conducted so as to assess the team orientation and personality.

Short listed candidates shall be asked to be present for the interview before a panel of experts.

Further short listed candidates after the panel interview shall be asked to make a presentation/demonstration before the faculty/ students separately for a minimum period of 10 minutes each.

The candidate shall be asked to interact with the faculty members so as to facilitate feedback regarding the culture - person fit. Psychometric / psychological testing methods could be used to assess the individual's suitability to the institution.

## **5.4 APPOINTMENT PROCEDURE**

### **AUTHORITY OF APPOINTMENT**

For all the appointments to be made after 1st January 2010, the appointing authority for all senior faculty shall be the Secretary . Principal recruits junior faculty and gets the appointments ratified by the Secretary.

### **TYPES OF APPOINTMENT**

There are two types of appointment namely:

#### **Appointments on probation**

Assistant professor are appointed on probation for a period of one year after which their services are treated to be tenure appointments. In case of Assoc. Professors & Professors the appointment is made for the period of three years.

## **Tenure appointments**

After the completion of one year probation the staff will be appointed on a tenure basis. This appointment on tenure basis will be again for three year from the that day to be renewed for another three year term.

### **PROCESS AND PROCEDURE OF APPOINTMENT**

After the selection process is over and the candidate is recommended for

appointment for the suitable post, the Department of Human Resources will prepare all the necessary documents, which include appointment order, employment agreement form-and all other necessary documents. Once the candidate signs the documents, the letter of appointment order along with the details of the concerned candidate will be forwarded to the concerned college / institution for further action.

### **5.5 JOINING PROCEDURE**

The office of the concerned college / institution shall check the following steps before the candidate/s is set to join the institution. Verify with the candidate about the exact date of joining.

#### **PREPARE ALL THE NECESSARY DOCUMENTS /ITEMS REQUIRED FOR THE OFFICE**

- Employee Data form
  - General Data
  - Financial Data
- Format of Joining Report
- PAN Application form if necessary
- Bank Account Opening Form
  - Contact the concerned banker
  - Arrange for the form at the earliest
- Employee Identity Application Form
- Medi-claim Form
- Children Education Allowance Form

#### **COLLECT THE FOLLOWING INFORMATION /ITEMS**

- All necessary certificates (Originals & Two sets of duplicate)
- SSC
- Inter
- B.Tech (Qualifying Examination)
- M.Tech
- PhD
- Experience Certificates
- Any other relevant certificate
- Four Stamp Size Photographs
- Two Passport Size Photographs
- Medical Certificate

## **GIVE THE FOLLOWING ITEMS/ INFORMATION**

- Table Keys
- Almirah Keys
- Necessary Stationery
- List of Staff working in the college /institution
- Information related to Canteen
- Information related to Bus/Transport

## **5.6 INDUCTION PROCEDURE**

### **PURPOSE OF INDUCTION**

The entire faculty members need to be taken through a systematic well developed and focused induction process aimed at

- Creating awareness about the culture, norms, standards and expectations of the institution.
- To enable the individual relate themselves with their department members in particular and all the staff members in general.
- Making the individual conversant with the syllabi, scheduling of sessions and other related matters.
- Matching the individual with the expected level of personality traits in terms of being an effective faculty (as and when necessary).

### **PROCESS OF INDUCTION**

Towards this end, the college shall have a 3 - 6 day induction programme split in several parts.

- In the first section, the newly recruited faculty member (especially in case of lecturers and Sr.lecturers) will have to go through one - two induction programmes at the corporate level. A minimum of 10 members are required to be here for this programme. At this point the staff would be given an induction kit. This induction kit shall consist of:
  - Faculty Hand Book
  - Brochure of the college
  - Performance Appraisal Hand
  - Book and Performa's Bag
  - C) Pen, Pencil & Scribbling Pad
  - Syllabus
  - Appointment Diary
  - OHP Pen set
  - Any other item deemed fit.



- The second phase of induction takes place at the institution where one is supposed to work. This can be for two to three days where the staff would be introduced to the work scheduling, syllabi, lab guidance to be given and would be introduced to all the staff members (academic, technical and administrative.)
- In the third phase of the induction, the staff / faculty will be meeting the HOD and Principal and spend time in goal setting and understanding the work load distribution and list of expectations. At least one to two days is spent based on the seniority of the staff joining.
- The final phase of induction is closing ceremony with the staff completing the total induction into the institution.

## **METHODOLOGY OF INDUCTION**

The methodology of induction shall consist of:

- De-freezing or Ice-breaking exercises
  - Presentations and lecturer programs
  - Simulations and group discussions
  - Case Analysis
- Dinner / Closing

## **5.7 BASIC RESPONSIBILITY OF THE FACULTY**

The following are some of the basic responsibilities that every faculty member at Aurora Group of colleges shall follow.

- To comply with college policies.
- To spend the workday effectively by performing the proper tasks and demonstrating an awareness of priorities.
- To spend every workday productively, performing each task efficiently and effectively by planning and prioritizing the activities.
- To follow college and departmental policies and procedures.
- To be courteous towards fellow faculty members, other staff, students and visitors; disruptive and/or insubordinate conduct will not be tolerated.
- To maintain appropriate workplace behavior that fosters collegiality and teamwork without which, the college cannot achieve its goals in an effective and efficient manner.
- To be at work when you are scheduled to be working (for example, to attend work regularly, not to arrive late, not to abuse sick leaves or other category of leaves or lunch periods, and not to leave early without appropriate approval).
- Notify to your senior member in accordance with departmental procedures, whenever you are not able to report to work (for example, due to illness).
- To work when you are supposed to be working (for example, keeping personal phone calls to a minimum and not attending to personal matters during your work hours).

- To cooperate with reasonable requests from colleagues.
- To perform reasonable job duties, even if they are not part of your job description, as assigned by your supervisor.
- To respect the confidentiality of sensitive information. Such information should not be repeated, discussed or removed from your work area except for legitimate work reasons.
- To give proper notice before resigning from the service. Please refer to resignation procedures in chapter 45.
- To respect the rights of others (for example, not to threaten or to endanger any person's life or health, either deliberately or through carelessness).
- To behave in a manner that does not disrupt or interfere with the work place or the work of others. Conduct that causes or threatens to harm others or that constitutes persistent, unwanted behavior would not be tolerated.
- To safeguard your personal property. (The college maintains a security service for your protection but cannot guarantee the safety of your personal property).
- To respect the property of others and of the college and to use college property only for legitimate work purposes (e-mail, fax, computer, copier and other college equipment).
- To cooperate with processes available to resolve employment problems.

## **5.8 IDEAL TASKS OF THE FACULTY**

All the faculty members (Professors, Assoc. Professor & Asst. Professors) at Aurora have to complete various tasks well before the stipulated time and according to the norms prescribed by the institution. These minimum required tasks to be fulfilled by various categories of faculty members are given in this chapter. These are only minimum, required to be completed by the staff members. The faculty can come forward to take-up more responsibilities than those mentioned below. To be as guiding factor, we are also giving the ideal functions/tasks to be completed by a faculty member.

### **TEACHING AND INSTRUCTION RELATED ACTIVITIES**

- Minimum number of teaching/ lab guidance with an excellent student evaluation rating.
- Development of new courses /programmes
- Giving Presentations at educational or teaching conferences and meetings
- Giving extension lectures/ invited for lectures out side the college especially in reputed educational and technical institutions.
- Writing Text Books with reputed national and international publications.
- Receiving grants for teaching innovations, undergraduate lab equipment, and development of laboratory experiments and design projects.
- Writing original supplementary notes / reading material, manuals, protocols, etc.
- Acting as friend, philosopher and guide to the undergraduate students w.r.t. their career and future plans.
- Publishing articles in recognized educational journals or proceedings of conferences on class room teaching and lab instruction.

## **RESEARCH RELATED ACTIVITIES**

- Publishing articles in recognized technical journals or proceedings of conferences on national and international technical conferences.
- Publishing/distributing Non technical articles.
- Authoring or editing technical books and monographs issued by reputed national and international publishers.
- Contributing to technical books and monographs published by reputed national and international publishers.
- Getting grants from competitive research grants from external organizations.
- Getting patents awarded.
- Supervising Ph.D. degrees.
- Supervising M.Tech / M.E: Degrees.
- Research grants sanctioned from state and national level government organizations.
- Making presentations at national and international meetings and seminars.
- Examining M.Tech and Ph.D. thesis.
- Summer / sabbaticals spent in national or international companies/ institutions.
- Consulting / advising companies /institutions.

## **ORGANIZATION RELATED ACTIVITIES**

- Taking up responsibilities such as Head of the Department, Coordinator, member of various committees, etc.
- Advising and guiding professional / student organizations.
- Performing any additional and special functions given by Principal/Head of the Department.
- Providing maintenance of instructional and laboratory facilities.
- Making arrangements for seminars /guest lectures and hosting seminar/
- Guest lecture speakers.
- Processing correspondence and applications of various programmes run by the college.
- Participating in the recruitment of new faculty.
- Fostering cordial relations with prospective students, alumni, and industrial clients.
- Any other documental service to the college.

## **SERVICE TO THE PROFESSIONAL / GENERAL SOCIETY**

- Raising the technical awareness of the lay-public through direct interaction or through print and electronic media.
- Holding office or committee positions in professional/ honorary societies.
- Serving on committees of international, national, and regional technical /academic / general purposes.
- Editing professional journals, technical monographs and proceedings of conferences.
- Serving as peer-reviewer for journals, publishers of professional literature, and funding agencies.
- Any other documental service to the profession or public.

## **5.9 RESPONSIBILITY ALLOCATION PROCEDURE**

### **PROFESSORS**

Class Room Teaching / Lab Guidance:

Each faculty member in the rank of a Professor shall handle the number of classes as per the AICTE guidelines

#### **Organizing Training Programmes**

Each Professor shall organize a minimum of two training (funded) programmes per year.

#### **Presenting Papers in Seminars**

Professors shall present technical papers in national and international conferences. Professors need to present papers in at least three national or two international seminars in a year.

#### **Publishing Papers**

Publishing papers in technical referred journals is one of the important responsibilities of the faculty members. Professors require publishing a minimum of one article in a year in international journal or two in national referred journals.

#### **Writing Manuals / Protocols**

Each professor shall involve in writing original manuals / protocols for the laboratories. They shall write a minimum of two manuals in a year.

#### **Guiding M.Tech/Ph.D. students**

Takes responsibility of guiding Ph.D. students if he/she has a PhD guideship or at least a minimum of 6 M.Tech students (especially internal candidates of Aurora group).

#### **Guiding Under Graduate / Post Graduate Students**

Each Professor shall also take the responsibility of guiding students each year for their last semester projects.

#### **Organizational Responsibility**

Professors shall take some organizational responsibility, namely Head of the Department, Coordinator, or any other assignment given by the head of the institution and prove commitment towards the institution.

### **ASSOC. PROFESSORS /CLASS ROOM TEACHING / LAB GUIDANCE**

Each faculty member in the rank of a Assoc. Prof. shall handle classes as per the AICTE guidelines.

## **Organizing Training Programmes**

Each Assoc. Professor shall organize a minimum of one training (funded) programme per year.

### **Presenting Papers in Seminars**

Assoc. Professor shall present technical papers in national and international conferences. They need to present papers in at least two national or one international seminar in a year.

### **Publishing Papers**

Publishing papers in technical referred journals is one of the important responsibilities of the faculty members. Reader is required to publish a minimum of one article in two years in international journal or one in national referred journals.

### **Writing Manuals' Protocols**

Assoc. Professor shall involve in writing original manuals /protocols for the laboratories. They need to write a minimum of one manual in a year.

### **Guiding Under Graduate Students**

Each Assoc. Professor shall take the responsibility of guiding a minimum of 0- 5 students in a year for their last semester projects.

### **Organizational Responsibility**

Assoc. Professor shall take some organizational responsibility, namely Head of the Department, Coordinator, or any other assignment given by the head of the institution and prove commitment towards the institution.

## **ASST.PROFESSORS**

### **CLASS ROOM TEACHING / LAB GUIDANCE**

Each faculty member in the rank of a Lecturer shall handle classes as per the norms of AICTE.

### **Assisting in Training Programmes**

Each Assistant Professor shall assist a Professor /Assoc. Professor in organizing training programmes. They shall be part of at least one training (funded) programme in a year.

### **Attending Seminars / Presenting Papers**

Asst. Professors shall attend a minimum of two national seminars in a year. Of these, at least in one seminar at national level they shall present technical paper or assist a senior faculty as co-author in a minimum of two national seminars.

### **Technical Notes / Working Papers**

Asst. Professors shall attempt to improve their writing capabilities and more so the writing research and technical papers. Each lecturer shall write a minimum of one technical paper / working paper in a year.

### **Assisting in Writing Manuals / Protocols**

Each Asst. Professor shall assist their senior faculty in writing a minimum of one manual / protocols.

### **Guiding Under Graduate Students**

Each Asst. Professor shall take the responsibility of guiding a minimum of 5 -10 students each year for their last semester projects.

### **Organizational Responsibility**

Asst. Professors shall take some organizational responsibility such as Coordinator or any other assignment given by the head of the institution and prove commitment towards the institution.

## **5.10 PERFORMANCE INDICATORS**

The staff members are required to take up different kinds of tasks/responsibilities/functions and complete them at regular intervals. There will be two categories of performance indicators which have to be fulfilled by all the faculty members. These are:

### **COMPULSORY TASKS- RESPONSIBILITIES:**

(These are to be fulfilled by all the staff members. It is necessary that the staff members fulfill all these tasks without fail. These are compulsorily to be fulfilled so as to continue in the college.)

- Attending the college regularly.
- Taking a requisite number of teaching lab guidance hours
- Producing a minimum of 75% results in subjects they are handling.
- Getting a minimum rating in the *feed* back given by the students (3/5 for faculty in probation & 3.5 / 5 for others).
- Fulfilling some of the necessary tasks and getting a minimum % age points to be scored under each category (60% of points *for* faculty in probation & 75% for others).

### **NECESSARY TASKS / RESPONSIBILITIES:**

It is desired that the staff members realize and fulfill these tasks so as to gain the acceptability among the students and the colleagues. These tasks will help the institution in getting a good accreditation rating and thus help institution to gain the requisite image. The following is the exhaustive list of tasks that the staff could take-up. Each of these deliverable will consist of certain points based on weight age. The staff can pickup any of the following tasks but shall get a minimum number of points based on the rank. The

following are the points that have to be earned (maximum) in an academic year by a faculty member.

S.No	Rank	Maximum Score
1.	Professor	450 points
2.	Assoc.Professor	325 Points
3.	Asst.Professor	225 points

The following are various tasks and the points for each one of them. The faculty can pick and choose any of the tasks so as to earn the minimum / maximum score.

### PERFORMANCE INDICATORS

SNo	Details of the Task	Score
1.	Attending Indian National Level Conference	10 points
2.	Attending Indian National level Seminar	5 points
3.	Attending International conference	20 points
4.	Attending International Seminar	10 points
5.	Authoring Technical Books of Indian editions - As First Author	125 points
6.	Authoring Technical Books of Indian editions - As Second Author	100 points
7.	Authoring Technical Books of International editions - As First Author	200 points
8.	Authoring Technical Books of International editions - As Second Author	150 points
9.	, Authoring Text Books of Indian editions - As First Author	100 points
10.	Authoring Text Books of Indian editions -As Second Author	75 points
11.	Authoring Text Books of International editions - As First Author	150 points
12.	Authoring Text Books of International editions - As Second Author	100 points
13.	Being the coordinator and rated in the A Grade	50 points
14.	Being the coordinator and rated in the B Grade	25 points
15.	Being the Head of the Department and rated in the A Grade	75 points
16.	Being the Head of the Department and rated in the B Grade	40 points
17.	Designing a course	25 points
18.	Designing a machine of utility	50 points
19.	Designing a seminar	10 points
20.	Designing a system / procedure code	25 points
21.	Designing a tool of utility	10 points
22.	Designing a training programme	10 points
23.	Designing a Web site	25 points
24.	Editing Books of Indian editions -As First Editor	100 points
25.	Editing Books of Indian editions - As Second Editor	75 points
26.	Editing Books of Indian editions - As Third Editor	50 points
27.	Editing Books of international editions - As First Editor	150 points
28.	Editing Books of international editions - As Second Editor	100 points

29.	Editing Books of international editions - As Third Editor	75 points
30.	For being on the editorial board of international journal	100 points
31.	For being on the editorial board of national journal	75 points
32.	For being on the governing council of Indian professional body	75 points
33.	For being on the governing council of international professional body	100 points
34.	For being the editor of international journal	200 points
35.	For being the editor of the Indian Journal	150 points
36.	For being the examiner for Ph.D.	25 points
37.	For being the examiner for the M.Tech	10 points
38.	For getting 100 % results in the subject being handled by one self	50 points
39.	For getting highest marks in the university for the student in one subject	50 points
40.	For getting highest aggregate marks in the university	100 points
41.	For guiding B.Tech students projects	5 points
42.	For guiding doctoral students of Aurora faculty	50 points
43.	For guiding doctoral students other than Aurora faculty	25 points
44.	For guiding M.Tech students of Aurora faculty	25 points
45.	For guiding MTech students other than Aurora faculty	10 points
46.	For registering / securing patents - As first Author	250 points
47.	For registering / securing patents - As Second Author	200 points
48.	For registering for M.Tech	25 points
49.	For registering for PhD programme	50 points
50.	Getting a faculty in the rank of Lecturer to join Aurora	10 points
51.	Getting a faculty in the rank of Professor to join Aurora	40 points
52.	Getting a faculty in the rank of Reader to join Aurora	25 points
53.	Getting a faculty in the rank of Sr Lecturer to join	15 points
54.	Getting international honours	200 points
55.	Getting local level/state level honours	50 points
56.	Getting national level honours	100 points
57.	Getting research grants of more less than Rs. 10 Lakhs	200 points
58.	Getting research grants of more less than Rs. 5 Lakhs	100 points
59.	Giving address / programme on TV channels	25 points
60.	Giving extension lectures at internationally reputed institutions	50 points
61.	Giving extension lectures at locally reputed institutions	10 points
62.	Giving extension lectures at nationally reputed institutions	25 points
63.	Organized International seminars - Un-funded	100 points
64.	Organized National seminars - Un-funded	50 points
65.	Organizing a national level work shop - funded	50 points
66.	Organizing International workshops -funded	100 points
67.	Organizing cultural/general event - All India	100 points
68.	Organizing cultural/general event - Local	25 points
69.	Organizing cultural/general event - State Level	50 points
70.	Organizing funded training programme for academicians	50 points
71.	Organizing funded training programme for corporate	100 points
72.	Organizing Guest lectures by Academicians of Local repute	10 points
73.	Organizing Guest lectures by Academicians of International repute	50 points



74.	Organizing Guest lectures by Academicians of National repute	20 points
75.	Organizing Guest lectures by Professionals from Industry - Indian	15 points
76.	Organizing Guest lectures by Professionals from Industry -MNC	30 points
77.	Organizing industry visits to Industries out side Hyderabad	25 points
78.	Organizing industry visits to Local Industries	10 points
79.	Organizing International seminars - Funded	200 points
80.	Organizing National seminars - Funded	150 points
81.	Organizing technical event - All India	150 points
82.	Organizing technical event - local	50 points
83.	Organizing technical event - State Level	75 points
84.	Participating as invited speakers at the training programme (academic)	20 points
85.	Participating as invited speakers at the training programme (corporate)	30 points
86.	Presenting paper in Indian Conference - As First Author	50 points
87.	Presenting paper in Indian Conference - As Second Author	30 points
88.	Presenting paper in International Conference - As First Author	100 points
89.	Presenting paper in International Conference - As Second Author	75 points
90.	Presenting paper in International Conference - As Third Author	50 points
91.	Publishing articles in Indian Referred Journals - As First Author	100 points
92.	Publishing articles in Indian Referred Journals - As Second Author	75 points
93.	Publishing articles in Indian Referred Journals - As Third Author	50 points
94.	Publishing articles in International Referred Journals - As First Author	150 points
95.	Publishing articles in International Referred Journals - As Second Author	100 points
96.	Publishing articles in International Referred Journals - As Third Author	75 points
97.	Publishing monographs	100 points
98.	Publishing articles in local news papers	10 points
99.	Publishing articles in national news papers	25 points
100.	Publishing articles in technical magazines	50 points
101.	Publishing articles in non-technical magazines	25 points
102.	Setting-up the lab	75 points
103.	Scoring 4 out of 5 in each subject by a faculty on probation	10 points
104.	Scoring 4.5 out of 5 in each subject by a faculty on probation	25 points
105.	Scoring 5 out of 5 in each subject by a faculty on probation	5 points
106.	Scoring 4 out of 5 in each subject by a faculty completed probation	5 points
107.	Scoring 4.5 out of 5 in each subject by a faculty completed probation	20 points
108.	Scoring 5 out of 5 in each subject by a faculty completed probation	40 points
109.	Taking consultancy assignments of less than Rs. 1 Lakh	50 points
110.	Taking consultancy assignments of less than Rs. 10 Lakhs	500 points
111.	Taking consultancy assignments of less than Rs. 5 Lakhs	250 points
112.	Taking additional sessions than what are allotted (for every 50 sessions)	40 points
113.	Writing manuals for each lab	40 points
114.	Writing protocols	40 points
115.	Writing reading material for each subject	20 points
116.	Writing technical! white papers	25 points

## **5.11 REWARD MANAGEMENT PROCEDURE**

The basic compensation at Aurora includes fixed pay, variable and all other pay benefits as per statute. The following are the details:

### **FIXED PAY**

Fixed pay is guaranteed to all the staff members over and above the AICTE pay scale. There are several benefits like children education allowance, transport allowance, membership allowance, seminar / training allowance, book allowance, etc.

### **VARIABLE PAY**

This pay is essentially to pay for every single activity that the faculty takes up apart from the normal teaching. Credits are given to each of the activity taken up with an additional reward along with a letter of appreciation.

### **PROMISED FOR ALL**

- All the faculty members will be covered under EPF, as per norms an amount of Rs.780/- would be provided by the employer and an equal amount by the employee. At individual will he/ she can contribute more towards the same.
- An amount of Rs.740/- is provided towards CCA (City Compensatory Allowance ).

### **DEDUCTIONS**

TDS and Professional Tax would be deducted as per norms. If any body wants exemption, the college will provide free consultancy and all necessary documents for the same.

### **FIXED PAY- PRINCIPAL**

#### **Quality in Qualifications**

**Basic fixed as per Sixth pay commission.**

#### **House Rent Allowance**

House Rent Allowance of 40 % of the basic.

#### **Dearness Allowance**

Dearness Allowance as per Central Governments rules changes from time to time.

#### **Other Allowances**

- Principal Allowance of Rs.5,000/-per month.
- Research Allowance of Rs.2,500/-per month.
- Secretarial Allowance of Rs.2,500/-per month.
- Servant maid Allowance of Rs.1,000/- per month.
- Telephone allowance of Rs.1,500/- per month.
- Conveyance Allowance - Based on distance conveyance allowance will be given and no driver/official transport will be provided.

- Medi-claim to the tune of Rs.1,00,000/- for the Principal and his/ her three dependents would be provided.
- Campus-stay allowance or rented free house would be provided based on the discussions with the Management.
- A gift of Rs.500/- on any three occasions to be chosen which can be Birthday of oneself I spouse /children /parents/wedding anniversary of one self.

## **PAY- ENGINEERING FACULTY**

### **PROFESSOR**

#### **Quality in Qualifications**

- Basic fixed as per Sixth pay commission.
- For having Ph.D., M.Tech and B.Tech all from IIT's or from the top ten universities of US, UK, France and Germany, six additional increments amounting Rs. 2,700/-
- For having only Ph.D. and M.Tech from IIT's or from the top ten universities of US, UK, France and Germany, five additional increments amounting to Rs.2,250/-
- For having only Ph.D. from IIT's or from the top ten universities of US, UK, France and Germany, four additional increments amounting to Rs.1,800/-
- For having only M.Tech and B.Tech from IIT's or from the top ten universities of US, UK, France & Germany, four additional increments amounting to Rs.1, 800/-
- For having only M.Tech's from IIT's or from the top ten universities of US, UK, France and Germany, two additional increments amounting to Rs.900
- For having only B.Techs from IIT's or from the top ten universities of US, UK, France and Germany, one additional increments amounting to Rs.450/-

#### **Publications**

One increment for every two articles published in referred international journal & one increment for every five articles published in referred national journal.

#### **House Rent Allowance**

House Rent Allowance of 40 % of the basic or a two bed Room House with maximum rent paid by the institution being Rs.7,500/- (The maximum HRA paid by the institution will be Rs.7,500/- irrespective of the basic).

#### **Dearness Allowance**

Dearness Allowance as per Central Governments rules changes from time to time. Present DA is 59% of the basic.

#### **Other Allowances**

- Research Allowance of Rs.2,500/- per month.
- Secretarial Allowance of Rs.2,500/- per month
- Servant maid Allowance of Rs.1,000/-per month.
- Telephone allowance of Rs.750/- per month.
- Conveyance Allowance of Rs.1,000/- or paid travel service by the college.

- An annual grant of Rs.10,000/- towards purchase of books to be given against bills
- An annual grant of Rs.20,000/- towards attending Seminar/workshop /Training programme.
- An annual grant of Rs.10,000/- towards taking professional memberships and subscriptions of journals.
- Medi-claim to the tune of Rs.1,00,000/- for Professors & their three dependents. This would be given to Professors who have completed 6 months of service. In order to avail the medi-claim benefit they need to render the services for a minimum period of one year after the completion of six months. In case they leave the institution medi-claim amount availed by them will be recovered from them.
- Children Education Allowance of Rs.300/- per child for a maximum of two children age between 3 and 15 years. This allowance would be given as lump sum every 6 months in the name of the child.
- Campus-stay allowance of Rs.2,500/- per month if they stay within the campus limits.
- A gift of Rs.500/- on any three occasions to be chosen which can be Birthday of oneself /spouse / children / parents/ wedding anniversary of one self.
- Based on performance, sabbatical of two months to any industry / premier institution after completion of a minimum of two years service at the institution.

## **Assoc. Professor**

### **Quality in Qualifications**

- Basic salary is fixed as per sixth pay commission.
- For having PhD, M.Tech and B.Tech all from IIT's or from the top ten universities of US, UK, France and Germany, SIX additional increments amounting Rs.2,520/-.
- For having only M.Tech & B.Tech from IIT's or from the top ten universities of US, UK, France and Germany, five additional increments amounting to Rs.2,100/-
- For having only M.Tech from IIT's or from the top ten universities of US, UK, France and Germany, three additional increments amounting to Rs.1,260/-.
- For having only B.Tech's from IIT's or from the top ten universities of US, UK, France and Germany, two additional increments amounting to Rs.840/-.

### **Publications**

One increment for every article published in referred international journal and one increment for every three articles published in referred national journal.

### **House Rent Allowance**

House Rent Allowance of 40 % of the basic or a two bed Room House with maximum rent paid by the institution being Rs.6,000/- (The maximum HRA paid by the institution will be Rs.6,000/- irrespective of the basic).

## **Dearness Allowance**

Dearness Allowance as per Central Governments rules changes from time to time. Present DA is 59% of the basic.

## **Other Allowances**

- Conveyance Allowance of Rs.1,000/- or paid travel service by the college.
- Telephone allowance of Rs.750/- per month.
- An annual grant of Rs.5,000/- towards purchase of books to be given against bills
- An annual grant of Rs.10,000/-towards attending Seminar/workshop / Training programme
- An annual grant of Rs.5,000/- towards taking professional memberships and subscriptions of journals
- Medi-claim to Rs.75,000/- for readers/Assistant Professor and three dependents. This would be given to those Asst.Professors who have completed 6 months of service. In order to avail the Medi-claim benefit they need to render the services for a minimum period of one year after the completion of six months. In case they leave the institution medi-claim amount availed by them will be recovered from them.
- Children Education Allowance of Rs.300/- per child for a maximum of two children age between 3 and 15 years. This allowance would be given as lump sum every 6 months in the name of the child.
- Campus-stay allowance of Rs.1,500/- per month if they stay within the campus limits.
- A gift of Rs.500/- on any two occasions to be chosen which can be Birthday of oneself /spouse /children/parents/ wedding anniversary of one self.
- Based on performance, sabbatical of two months to any industry/premier institution after completion of a minimum of two years service at the institution.

## **Asst.Professor.**

### **Quality in Qualifications**

- Basic salary fixed as per sixth pay commission and corresponding increments based on experience and qualification.
- For having only M.Tech&B.Tech from IITs or from the top ten universities of US, UK, France and Germany, five additional increments amounting to Rs. 1,375/-.
- For having only M.Tech from IITs or from the top ten universities of US, UK, France and Germany, three additional increments amounting to Rs.825/-.
- For having only B.Techs from IITs or from the top ten universities of US, UK, France and Germany, two additional increments amounting to Rs.550/-.

### **Publications**

Two increments for every article published in referred international journal and one increment for every two articles published in referred national journal.

## **House Rent Allowance**

House Rent Allowance of 40% of the basic or a two bed Room House with maximum rent paid by the institution being Rs. 4,000/- (The maximum HRA paid by the institution will be Rs. 4,000/- irrespective of the basic).

## **Dearness Allowance**

Dearness Allowance as per Central Governments rules changes from time totime. Present DA is 59% of the basic.

## **Other Allowances**

- An annual grant of Rs.2,500/- towards purchase of books to be given against bills. (Please refer chapter 35 section 35.9.1 for the procedure)
- An annual grant of Rs.5,000/- towards attending Seminar / workshop /Training programme. (Please refer chapter 35 section 35.10.1 for the procedure)
- An annual grant of Rs.2,500- towards taking professional memberships and subscriptions of journals
- Medi-claim to the tune of Rs.50,000/- for each of the Lecturer and their threedependents. This would be given to lecturers who have completed 6 months of service. In order to avail the Medi-claim benefit they need to render the services for a minimum period of one year after the completion of six months. Incase they leave the institution medi-claim amount availed by them will be recovered from them.
- Children Education Allowance of Rs.300/- per child for a maximum of two children age between 3 and 15 years. This allowance would be given as lump sum every 6 months in the name of the child.
- Campus-stay allowance of Rs.1,000/-per month if they stay with in the campus limits.
- A gift of Rs.500/- on anyone occasion to be chosen which can be Birthday of oneself / spouse / children / parents/ wedding anniversary of one self.

## **VARIABLE PAY-ENGINEERING FACULTY**

### **Professor**

#### **Additional Responsibility:**

- For being the Head of the Department, an additional monthly allowance of Rs.2,000/-. The HoDs have to fulfill the responsibilities and submit a monthly report to the HR Department in order to become eligible for HoD Allowance.

### **Research Work**

- Monthly allowance of Rs.1,000/- for every student guided for Ph.D from the beginning of the actual research work till the end of research work or for a maximum period of three years. This Ph.D. student shall be a faculty from the same college where the professor is working or from any of the Aurora Group of Colleges.

- A one-time allowance of Rs.2,500/- for every M.Tech being guided. This M.Tech student shall be faculty from the same college where the professor is working or from any of the Aurora Group of Colleges.

### **Publication**

For every publication (article) in international referred journal Rs.5,000/- and for every publication (article) national referred journal Rs.2,500/- will be given. These publications shall be with the staff for being the first author. For being the second author they will get half of the allowance sanctioned and for being the third author one third of the sanctioned amount.

### **Consultancy**

40% of the consultancy earnings will be given to the faculty. In case of group earnings the group or team will agree on the method of sharing the 40% income earned.

### **Commitment**

An annual commitment (for continuing for the next academic year) allowance of Rs.20,000/- towards a "holiday" of the family.

### **Assoc. Professor**

#### **Additional Responsibility:**

- For being the Head of the Department, an additional monthly allowance of Rs.2,000/-. The HoDs have to fulfill the responsibilities and submit a monthly report to the HR Department in order to become eligible for HoD Allowance.

### **Research Work**

- A one-time allowance of Rs. 2,500/- of every M.Tech being guided. This M.Tech student shall be faculty from the same college where the professor is working or from any of the Aurora Group of Colleges.
- An annual research grant of Rs. 10,000/- for a maximum of three years, if registers for Ph.D. (the calculation of time begins after actual research work begins or after clearing Pre-Ph.D. examination).

### **Publication**

For every publication (article) in international referred journal Rs.7,500/- and for every publication (article) national referred journal Rs. 4,000/- will be given. These publications shall be with the staff for being the first author. For being the second author they will get half of the allowance sanctioned and for being the third author one third of the sanctioned amount.

## **Consultancy**

40% of the consultancy earnings will be given to the faculty. In case of group earnings the group or team will agree on the method of sharing the 40% income earned.

## **Commitment**

An annual commitment (for continuing for the next academic year) allowance of Rs.10,000/- towards a "holiday" of the family.

## **Asst.Professor**

### **Research Work**

- An annual research grant of Rs.5,000/- towards taking-up independent research work. The research work should have been approved by the Head of the Department / Principal and shall have local guide.
- An annual research grant of Rs.10,000/- for a maximum of three years, if registers for Ph.D. (the calculation of time begins after actual research work begins or after clearing Pre-Ph.D. examination).

### **Publication**

For every publication (article) in international referred journal Rs.10,000/- and for every publication (article) national referred journal Rs.5,000/- will be given. These publications shall be with the staff for being the first author. For being the second author they will get half of the allowance sanctioned and for being the third author one third of the sanctioned amount.

## **Consultancy**

40% of the consultancy earnings will be given to the faculty. In case of group earnings the group or team will agree on the method of sharing the 40% income earned.

### **FIXED PAY-NON ENGINEERING FACULTY**

## **Professor**

### **Quality in Qualifications**

- Basic salary is fixed as per sixth pay commission and corresponding increments based on experience and qualification.
- For having Ph.D, and M.Sc./ M.Tech from IITs or from the top ten universities of US, UK, France and Germany, six additional increments amounting Rs.2,700/-.
- For having only Ph.D. from IITs or from the top ten universities of US, UK, France and Germany, three additional increments amounting to Rs.1,350/-.
- For having only M.Sc I M.Tech from IITs or from the top ten universities of US, UK, France and Germany, three additional increments amounting to Rs.1,350/-.



## **Publications**

One increment for every two articles published in referred international journal& one increment for every five articles published in referred national journal.

## **House Rent Allowance**

House Rent Allowance of 40% of the basic or a two bed Room House with

maximum rent paid by the institution being Rs.7,500/- (The maximum HRA paid by the institution will be Rs.7,500/- irrespective of the basic).

## **Dearness Allowance**

Dearness Allowance as per Central Governments rules changes from time to time. Present DA is 59% of the basic.

## **Other Allowances**

- Research Allowance of Rs.2,500/-per month.
- Secretarial Allowance of Rs.2,500/- per month.
- Servant maid Allowance ofRs.1,000/- per month.
- Telephone allowance of Rs.750/-per month.
- Transport allowance of Rs.1,000/- per month or paid transport by the college.
- An annual grant of Rs.10,000/- towards purchase of books to be given against bills
- An annual grant of Rs.20,000/-towards attending seminar /workshop /Training programme.
- An annual grant of Rs.10,000/- towards taking professional memberships and subscriptions of journals.
- Medi-claim to the tune ofRs.1,00,000/- for each of the Professor and their three dependents. This would be given to Professors who have completed 6months of service. In order to avail the medi-claim benefit they need to render the services for a minimum period of one year after the completion of six months. In case they leave the institution medi-claim amount availed by them will be recovered from them.
- Children Education Allowance of Rs.300/- per child for a maximum of two children age between 3 and 15 years. This allowance would be given as lump sum every 6 months in the name of the child.
- Campus-stay allowance of Rs.2,500/- per month if they stay with in the campus limits.
- A gift of Rs.500/- on any three occasions to be chosen which can be Birthday of oneself / spouse /children /parents/ wedding anniversary of one self.
- Based on performance, sabbatical of two' months to any industry /premier institution after completion of a minimum of two years service at the institution.

## **Assoc. Professor**

### **Quality in Qualifications**

- Basic salary is fixed as per sixth pay commission and corresponding increments based on experience and qualification.
- For having PhD, and M.Sc. / M.Tech from IITs or from the top ten universities of US, UK, France and Germany, six additional increments amounting Rs.2,520/-.
- For having only M.Sc. /M.Techs from IITs or from the top ten universities of US,UK, France and Germany, three additional increments amounting to Rs.1,260/-.

### **Publications**

One increment for every article published in referred international journal and one increment for every three articles published in referred national journal.

### **House Rent Allowance**

House Rent Allowance of 40% of the basic or a two bed Room House with maximum rent paid by the institution being Rs.6,000/- (The maximum HRA paid by the institution will be Rs.6000/- irrespective of the basic).

### **Dearness Allowance**

Dearness Allowance as per Central Governments rules changes from time to time. Present DA is 59% of the basic.

### **Other Allowances**

- Conveyance Allowance of Rs.1,000/- paid travel service by the college.
- Telephone allowance of Rs.750/- per month.
- An annual grant of Rs.5,000/- towards purchase of books-to be given against bills. (Please refer chapter 35 section 35.9.1 for the procedure)
- An annual grant of Rs.10,000/- towards attending seminar /workshop / Training programme. (Please refer chapter 35 section 35.10.1 for the procedure)
- An annual grant of Rs.5,000/- towards taking professional memberships and subscriptions of journals. (Please refer chapter 35 section 35.11.1 for the procedure)
- Medi-claim to the tune of Rs.75,000/- for each of the Asst. Professor and their threedependents. This would be given to Asst. Professors who have completed 6 months of service. In order to avail the medi-claim benefit they need to render the services for a minimum period of one year after the completion of six months. In case they leave the institution medi-claim amount availed by them will be recovered from them.
- Children Education Allowance of Rs.300/- per child for a maximum of two children age between 3 and 15 years. This allowance would be given as lump sum every 6 months in the name of the child.
- Campus-stay allowance of Rs.1,500/- per month if they stay within the campus limits.
- A gift of Rs.500/- on any two occasions to be chosen which can be Birthday of oneself /spouse /Children/ parents/ wedding anniversary of one self.

- Based on performance, sabbatical of two months to any industry / premier institution after completion of a minimum of two years service at the institution.

### **Assistant Professor**

#### **Quality in Qualifications**

- Basic salary is fixed as per sixth pay commission and corresponding increments based on experience and qualification.
- For having PhD, and M.Sc. / M.Tech from IIT's or from the top ten universities of US, UK, France and Germany, six additional increments amounting Rs.1,650/-
- For having only M.Sc. / M.Tech from IIT's or from the top ten universities of US, UK, France and Germany, three additional increments amounting to Rs.825/-.

#### **Publications**

Two increments for every article published in referred international journal and one increment for every two articles published in referred national journal.

#### **House Rent Allowance**

House Rent Allowance of 40% of the basic or a two bed Room House with maximum rent paid by the institution being Rs.4,000/- (The maximum HRA paid by the institution will be Rs. 4,000/- irrespective of the basic).

#### **Dearness Allowance**

Dearness Allowance as per Central Governments rules changes from time to time. Present DA is 59% of the basic.

#### **Other Allowances**

- An annual grant of Rs.2,500/- towards purchase of books to be given against bills. (Please refer chapter 35 section 35.9.1 for the procedure)
- An annual grant of Rs.5,000/- towards attending seminar / workshop / Training programme. (Please refer chapter 35 section 35.10.1 for the procedure)
- An annual grant of Rs.2,500/- towards taking professional memberships and subscriptions of journals. (Please refer chapter 35 section 35.11.1 for the procedure)
- Medi-claim to the tune of Rs.50,000/- for each of the Lecturer and their three dependents. This would be given to Lecturer who have completed 6 months of service. In order to avail the medi-claim benefit they need to render the services for a minimum period of one year after the completion of six months. In case they leave the institution medi-claim amount availed by them will be recovered from them.
- Children Education Allowance of Rs.300/- per child for a maximum of two children age between 3 and 15 years. This allowance would be given as lump sum every 6 months in the name of the child.
- Campus-stay allowance of Rs.1,000/- per month if they stay within the campus limits.
- A gift of Rs.500/- on any one occasion to be chosen which can be Birthday of oneself / spouse / children / parents / wedding anniversary of oneself.

## **VARIABLE PAY - NON-ENGINEERING FACULTY**

### **Professor**

#### **Additional Responsibility:**

- For being the Head of the Department, an additional monthly allowance of Rs.2,000/-. The HoDs have to fulfill the responsibilities mentioned in Chapter 7 page 16 and submit a monthly report to the HR Department in order to become eligible for HoD Allowance.

### **Research Work**

- Monthly allowance of Rs.1,000/- for every student guided for Ph.D from the beginning of the actual research work till the end of research work or for a maximum period of three years. This Ph.D. student shall be a faculty from the same college where the professor is working or from any of the Aurora Group of Colleges.
- A one-time allowance of Rs.2,500/- for every M.Phil being guided. This M.Phil student shall be faculty from the same college where the professor is working or from any of the Aurora Group of Colleges.

### **Publication**

For every publication (article) in international referred journal Rs.5,000/- and for every publication (article) national referred journal Rs.2,500/- will be given. These publications shall be with the staff for being the first author. For being the second author they will get half of the allowance sanctioned and for being the third author one third of the sanctioned amount.

### **Consultancy**

40% of the consultancy earnings will be given to the faculty. In case of group earnings the group or team will agree on the method of sharing the 40% income earned.

### **Commitment**

An annual commitment (for continuing for the next academic year) allowance of Rs.20,000/- towards a "holiday" of the family.

### **Assoc. Professor**

#### **Additional Responsibility:**

- For being the Head of the Department, an additional monthly allowance of Rs. 2,000/-. The HoDs have to fulfill the responsibilities and submit a monthly report to the HR Department in order to become eligible for HoD Allowance.

## **Research Work**

- A one-time allowance of Rs. 2,500/- of every M.Phil being guided. This M.Phil student shall be faculty from the same college where the professor is working or from any of the Aurora Group of Colleges.
- Monthly allowance of Rs. 1,000/- for every student guided for Ph.D. from the beginning of the actual research work till the end of research work or for a maximum period of three years. This Ph.D. student shall be from the same college where the professor is working or from any of the Aurora group colleges.

## **Publication**

For every publication (article) in international referred journal Rs.7,500/- and for every publication (article) national referred journal Rs. 4,000/- will be given. These publications shall be with the staff for being the first author. For being the second author they will get half of the allowance sanctioned and for being the third author one third of the sanctioned amount.

## **Consultancy**

40% of the consultancy earnings will be given to the faculty. In case of group earnings the group or team will agree on the method of sharing the 40% income earned.

## **Commitment**

An annual commitment (for continuing for the next academic year) allowance of Rs.10,000/- towards a "holiday" of the family.

## **Asst. Professor**

### **Additional Responsibility**

For being the Coordinator of any chosen activity, additional monthly allowance of Rs.1,000/-. The Coordinators have to fulfill the responsibilities mentioned in Chapter 8 page 18 and submit a monthly report to their HoD's in order to become eligible for Coordinator Allowance.

## **Research Work**

- An annual research grant of Rs.5,000/- towards taking-up independent research work. The research work should have been approved by the Head of the Department / Principal and shall have local guide.
- An annual research grant of Rs.10,000/- for a maximum of three years, if registers for Ph.D. (the calculation of time begins after actual research work begins or after clearing Pre-Ph.D. examination).

## **Publication**

For every publication (article) in international referred journal Rs.10,000/- and for every publication (article) national referred journal Rs.5,000/- will be given. These publications shall be with the staff for being the first author. For being the second author they will get half of the allowance sanctioned and for being the third author one third of the sanctioned amount.

## **Consultancy**

40% of the consultancy earnings will be given to the faculty. In case of group earnings the group or team will agree on the method of sharing the 40% income earned.

## **PROMOTION / INCREMENT CRITERIA FOR PROMOTION / INCREMENT**

Promoting the Faculty from one level to another level, or giving the increment would be done according to norms prescribed in qualification and experience required for each faculty and on fulfillment of the appraisal. In extraordinary case the management may take decision of promoting/ giving an increment to the person premature, based on strong merit based recommendation.

## **TRANSFERS**

The top management at its discretion can transfer any employee at any time to any other college under the banner of the Aurora.

## **5.12 REWARD CALCULATION PROCEDURE**

The salaries of all the faculty members are going to be designed according to the pay for performance package that will be in vogue or any other system that is introduced from time to time.

## **DESIGNING OF THE SALARY STRUCTURE & ALLOWANCES**

These salary structure and various allowances will be designed by the Department of HR as per the data provided by the selected faculty member. Once the faculty member is appointed, along with the appointment order will be issued a detailed salary note. The administrative staff in the concerned college will receive a duplicate copy of the salary note.

## **UTILIZATION OF VARIOUS ALLOWANCES / SPECIAL PROVISIONS**

The following is the method of utilizing various allowances and provisions made under the pay for performance package.

## **BASIC PAY**

The basic pay is calculated as per norms based on the rank at which the person is recruited, i.e. Professor, Assoc. Prof., Assist. Professor and are fixed as per sixth pay commission.

## **INCREMENTS FOR QUALITY OF QUALIFICATIONS**

When additional increments for quality of qualifications are calculated, the increments need to be given as per norms only if faculty has earned the requisite qualification from

IITs if it is our country and top 10 ranked universities in USA and top 5 ranked universities from UK, Germany, Australia, France and Switzerland. These increments will be added to the Basic. Adding-up any other institutions to this list is the prerogative of Director - HR.

### **INCREMENTS FOR EXPERIENCE / QUALIFICATIONS**

As per norms increments will be added to basic based on additional experience and qualifications.

### **INCREMENTS FOR PUBLICATIONS**

Additional increments based on norms prescribed in pay for performance package will be given and added to the basic. These increments are supposed to be given for the staff recruited after 1 December 2003 and publications completed before this date.

### **HOUSE RENT ALLOWANCE**

House rent allowance to all staff is 40% or the slabs mentioned in Reward Management Procedures, Chapter 34.

### **DEARNESS ALLOWANCE**

This is supposed to change as and when the Government of India announces changes in the policy.

### **BOOK ALLOWANCE**

The staff can avail book allowance after completion of the one month service or whenever staff wants to utilize the grant. But, the proportionate sum of completed service for that year service can only be utilized. If the staff do not use the book allowance, the money gets lapsed and no money in such a case will be given. Incase the faculty joins the college and immediately purchases the book and leaves within three months then, the purchased amount of the book will be deducted from the last salary.

### **Procedure for availing Book Allowance**

The faculty who wish to buy book/s shall fill-up the book allowance application form and shall suggest / give the name of the book to be purchased to the Principal. After the approval of Principal the college will make arrangements for purchasing the book/s and giving it to the faculty. In extra ordinary cases where the faculty has already purchased the book, the bill needs to be submitted to the college office and the faculty will be reimbursed subsequently. In both the cases a stamp has to be put on the book, that it is purchased from the book allowance account. Also a stamp of "Gift from Aurora" need to be put on the first page of the book. An entry must be made into book allowance register with all the details. The college shall send a monthly statement of money spent in book allowance to HR – Department.

### **SEMINAR GRANT**

The seminar grant given to each faculty can be utilized by the faculty before the end of the year (year of service). The seminar grant can be utilized by the faculty who has completed a minimum of 6 month service with the college. If any faculty member utilizes the seminar

grant and leaves the institution within three months after attending the seminar, the total money sanctioned for the seminar shall be withdrawn from the his/ her salary.

### **PROCEDURE FOR AVAILING SEMINAR ALLOWANCE**

The staff needs to fill up the seminar grant application form. The college needs to sanction money for seminar grant only if the staff is presenting paper. Just for attending the seminar grant shall not be given. The staff need to submit a detailed report on seminar attended and shall be asked to make a presentation to the other faculty members, immediately after coming from the seminar. A detailed report on the presentation along with paper presented shall be given to the Principal of the College. If any staff requires more than sanctioned limit, the Director – HR can consider it based on utility to the organization. The college shall send a monthly statement of money spent on seminar allowance to the HR – Department.

### **MEMBERSHIP AND MAGAZINE ALLOWANCE**

The membership/ magazine allowance given to each faculty can be utilized by the faculty before the end of the year (year of service). This allowance can be utilized by the faculty who have completed a minimum of 6 month service with the college. If any staff utilizes this allowance and leaves the institution within three months, the total money sanctioned for this purpose shall be withdrawn from the staff's salary.

### **Procedure for availing Membership Allowance**

The faculty who would like to take membership will proceed through the college Principal by applying it on membership grant application form. Principal after verifying the money left in the membership allowance account of the faculty, will ask the office people to pay the money through the demand draft. As far as possible the college shall make the direct payment to the association. Incases where the membership fees has to be paid through credit card, the faculty can make the payment after intimating to the Principal and apply for the reimbursement. The college office shall send a monthly statement of membership allowance to the HR – Department.

### **RESEARCH ALLOWANCE**

Professors utilizing the research allowance is required to give a monthly report on research work being carried out. In case of those who are doing Ph.D. and take annual research allowance require to give a commitment that they will continue for a minimum term of two years after the completion of the Ph.D.

### **MEDI-CLAIM**

Medi-claim policy will come into effect only for the staff who have put in a minimum service of 6 months with the organization and promise to stay for a period of another one year after claiming Medi-claim policy. If two members of the same family are working in any of the Aurora Group of Colleges, in that case only one member would be eligible for this benefit.



## **CHILDREN EDUCATION ALLOWANCE**

Children educational allowance will be given from the date of joining, for every 6 months in the name of the child, and Rs.300/- per child for a maximum of 2 children age between 3 & 15 years. If two members of the same family are working in any of the Aurora Group of Colleges, in that case only one member would be eligible for this benefit.

Any other issue related to salary fixation is required to be handled by the Department of HR and the college is required to report to Department of HR about any matter that needs to be taken care of.

## **5.13 PERFORMANCE MANAGEMENT PROCEDURE**

Performance analysis and counseling forms important part of faculty development in the organization. The detailed performance appraisal and role/s of various people involved in the appraisal mechanism is given in the performance appraisal procedure, chapter 37. The performance of the faculty at various levels is going to be assessed on point system and having six components. Faculty is required to fill up Faculty Performance appraisal form, this gives over all performance of the faculty. The following are the details of the six components.

- Self Appraisal
- Review & feedback by the peer
- Review & feedback by the immediate superior (HOD)
- Review & feedback by the Principal
- Review & feedback by the Management.
- Review & feedback by the students

### **Overall Performance Appraisal**

Aimed at getting an understanding of the Faculty's contribution against expectations of the institution and commonly agreed agenda. This process will include four stages namely, Planning; Coaching; Reviewing and rewarding. The following are the details.

- Planning
  - Link to institution
  - Strategic Plans/Goals
  - Establish Performance Expectations & Development Plan
  - Gain commitment
- Coaching
  - Tracking
  - Coaching and Reinforcing
- Reviewing
  - Comparing actual against expected
- Rewarding
  - Link Compensation to performance
  - Recognize superior performance

## **SELF – APPRAISAL**

Self appraisal is one of the critical components of the appraisal mechanism / system. This is aimed at giving an opportunity to the faculty for getting into a reflective mood and this process is aimed at self development of the individual faculty member.

## **REVIEW & FEEDBACK FROM THE PEERS**

This part of performance appraisal essentially focuses on dimensions such as interpersonal relations; team work; collegiality. The colleagues will rate each other on a 10 point scale on these dimensions.

## **REVIEW & FEEDBACK FROM THE IMMEDIATE SUPERIOR (HOD)**

This aimed at getting an understanding of the faculty's attitude towards task accomplishment, responsiveness, interpersonal relations, speed/ agility. The immediate superior will rate the faculty on these dimensions on a 10 point scale.

## **REVIEW & FEEDBACK FROM THE PRINCIPAL**

This part of performance appraisal system is aimed at getting an understanding from the Head of the institution about the individual faculty regarding appearance & Bearing; Discipline & Regularity; Communication skills; General Conduct & Social Behavior; Reactiveness (Willingness to accept additional responsibilities); Contribution to the Institution and Dependability. The head of the Institution will rate the faculty on a 10 point scale for each of these dimensions.

## **REVIEW & FEEDBACK FROM THE MANAGEMENT**

In this section of the appraisal process the management would rate the faculty on a point scale for dimensions such as commitment and loyalty; ethical conduct; and goal accomplishment.

## **STUDENT FEEDBACK**

In this part of the appraisal mechanism, feedback would be collected from the respective students about personal knowledge; command over the class, communication skills / verbal expression; and ability to impart the knowledge. The data from the students will be collected on a five point scale.

Together, all the sources of the performance appraisal process will represent 100 points. Based on the seniority (rank); experiments, the faculty requires a minimum number of points. Based on the appraisal process, the faculty would receive the variable pay and also the other pay for performance components.

## **PERFORMANCE ANALYSIS**

The performance of the faculty would be taken as comprehensive model of various points which include.

- Feedback from students
- Feedback from HOD
- Feedback from Principal
- Feedback from Peer
- Feedback from Management
- Feedback from Self

10 points (weightage) would be distributed among all the points mentioned above and performance analysis would be carried out.

#### **5.14 PERFORMANCE APPRAISAL PROCEDURE**

##### **INTRODUCTION**

This section contains instructions and guidelines for the appraisal of faculty, which forms part of continuous professional development in accordance with the institutional policy on Staff Development and Appraisal.

##### **PURPOSE AND FEATURES.**

Faculty Performance appraisal is a formal part of the staff development system and services the following purposes.

- Appraisee can discuss his/her role over the past year with the appraiser
- Work objectives are jointly agreed for the following year.
- Professional development needs are identified.
- Personal development / career plans can be discussed.

The scheme aims to achieve a balance between the needs of the institution and the needs of its staff. To be successful it needs the commitment of both appraisers and appraisees operating in a positive environment, where thoughts and views are expressed openly, therefore enhancing communication and leading to greater work fulfillment. It is important to note, however, that staff appraisal is not an end in itself but an important part in an ongoing process of follow up and review. It is not a substitute for day-to-day line management where work problems and other issues should be discussed as they occur.

The process of staff appraisal will respect confidentiality. Matters of disagreement between appraisee and appraiser will be referred to the Head of the Institution or the Director – Human Resources for mediation.

All appraisers will be trained in appraisal interviewing and the implementation of the appraisal process. All appraisees will be encouraged to attend appraisee awareness seminar prior to their first appraisal. Appraisals will not normally be undertaken until the appraisee has completed the probationary period and has been in post for one year.

## **BENEFITS TO STAFF**

The benefits to staff are

- They are provided with constructive feedback on their performance and attainment of work objectives.
- It provides a basis for staff and professional development on a systematic basis.
- It provides an opportunity to discuss problems and aspirations openly with their appraisers.
- It enables them to review their own performance and form a basis for future progress; development of potential and agree opportunities to widen experience. This in turn will increase their involvement with and commitment to the University College.

## **BENEFITS TO THE INSTITUTION**

- The benefits to the institution include:
- Improvements of efficiency with which the Institution is managed.
- Improved quality of education provision
- Staff are actively encouraged to take a positive role in their own development

## **DIRECTOR – HUMAN RESOURCES**

The Director – Human Resources will be responsible for the overall supervision, guidance and monitoring of the performance appraisal process. He will

- Demonstrate commitment to the appraisal scheme.
- Provide adequate resources to ensure the appraisal scheme is effective.
- Monitors overall performance appraisal process at various levels starting from the Lecturer to the Head of the Institution.

## **HEAD OF THE INSTITUTION / PRINCIPAL**

The head of each and every institution will be responsible for effective process of the goal setting aligning with institutional goals and successful fulfillment of these goals. He will

- Ensure that, for all staff for whom they have responsibility, annual appraisals are carried out and the relevant paperwork completed.
- Identify persons who will be appraisers and notify Quality Enhancement and Development of the appraisers and staff they will be appraising.
- Endeavour to plan an appraisal timetable, which will provide a complete picture of the Department and its staff development needs within an agreed three month period.
- Ensure that all appraisers are fully updated on Faculty/ Departmental and Corporate plans.
- Provide an annual report on staff development to Quality Enhancement and Development. This report should give details and evaluation of staff development activities in the last 12 months.
- Provides objectives and requirements for staff development for the forthcoming year.

- Provide the Department of Human Resources with any agreed changes to job descriptions.

### **STAFF WILL BE:**

- Encouraged to participate fully in the process.
- Make a positive contribution to their own development and to the aims of their Faculty /Department and the University / College.

### **APPRAISAL PROCESS**

The appraisal process will consist of four phases namely, planning, coaching, reviewing and rewarding. The following are the details.

#### **PLANNING**

- The Principal reviews institution level goals and works with HoD's to set departmental goals.
- HoD's Communicate goals to all their faculty members.
- Faculty members develops drafts of individual goals and expected results.
- Faculty meet individually the HR team / Principal agree on goals and expected results.

Discuss competencies applicable to job

- Establish expected behavioral levels.
- Discuss developmental opportunities
- Discuss meaning of ratings.

#### **COACHING**

- Principal along with HR, tracks individual / team performance and reinforces / coaches.
- HOD tracks individual faculty success
- Faculty asks for feedback
- HoD informs regarding success of staff or barriers to success.
- HoD suggests modifications in the goals setting.
- HoD initiates interim review meetings.

#### **REVIEWING.**

- Faculty provides information on actual results to their HoD
- HOD reviews the goal achievement process.
- Principal reviews the performance.
- Quarterly presentations are made by the faculty.
- Half Yearly reviews is made on the performance.
- Annual performance is done before the HR team / HOD/ Principal

## **REWARDING**

- Throughout the year, the faculty receives appreciation letters and non cash reward.
- Principal uses pay guidelines to provide input regarding merit increases based on performance results.
- Leadership recognizes employee performance with salary increase.
- Leadership recognizes management employees / teams for Special Performance Awards.

## **THE APPRAISAL INTERVIEW**

### **BACKGROUND**

The appraisal interview is the mechanism for reviewing the effectiveness of a member of staff current performance. It should centre on job performance and should seek to reconcile corporate goals with individual objectives and personal development. It should not contain any surprises, particularly about possible shortcomings, which ought to have been dealt with as they occur. The process should be discussion orientated with a problem solving approach. This involves a combination of self and joint assessment. Self assessment is an important feature of appraisal and each member of staff is responsible for understanding accepting and taking ownership of his or her own performance and development. How a member of staff achieves the objectives set should be proposed by that member of staff and not imposed by an appraiser.

### **FREQUENCY**

The formal appraisal interview will take place annually. In addition to the formal discussion, regular feedback through ongoing dialogue and review should take place to ensure that progress is being made. Apart from the annual appraisal the staff is required to submit monthly progress sheets to the concerned superior / HoD and make quarterly presentations before the head of the Institution.

### **APPRAISERS**

The appraiser should be an experience and responsible member of staff, usually the immediate superior (HoD who has knowledge of the appraisee's work. (in cases where the appraisee finds difficulty with the arrangements then a request may be made to the Head of the Institution or Director – Human Resources for a different appraiser to be appointed) As a general guide, appraisers will not be asked to appraise more than eight to ten staff in order to ensure that appraisals are conducted fairly, regularly and with an element of commitment and goodwill.

### **PRE-APPRAISAL PLANNING -**

- New staff will be provided with a copy of the Performance Appraisal Handbook. The Appraisal form /s and Check list for Appraisers and Checklist for Appraisees will be available from Human Resources office.
- Both appraiser and appraisee should prepare thoroughly for the interview using the checklist for Appraisers or checklist for Appraisees, as appropriate, as a guide. Both

parties should have a copy of the Appraisal Form /s to guide their thoughts, but this should not be used to prejudge the outcome of any discussion. The appraisee's job description outlining duties responsibilities provides a useful focal point for the identification of objectives.

- The interview date and time will be agreed between the appraiser and appraisee at least one week in advance of the appraisal. Enough time should be set aside for the interview to allow for full discussion. The interview should be conducted in private with no distractions for interruptions, preferably on neutral territory.

### **The Interview**

- The essence of the appraisal process is performance and career management and should involve giving and receiving feedback, therefore only the appraisee and designated appraiser should be involved in the appraisal interview; third parties would not normally be present.
- The interview should begin with the appraisee's thoughts on each point, discussion of the appraiser's views and finally reaching agreement on outcomes.
- The appraisal process looks firstly at job role, personal skills and achievements of the appraisee, then reviews the previous 12 months in terms of whether agreed work objectives have been met and what staff and professional development has been provided. It then focuses on the forthcoming year in terms of work objectives and identified staff and professional development needs.
- Staff appraisal will only work successfully if there is a clear indication of individual objectives and standards. Each member of staff needs to know what is expected of them if they are to perform well. Work objectives are statements, which set the priorities of a job and indicate specific tasks expected to be performed within the forthcoming year. Standards (performance measures) are then applied to determine the required level of achievement. The appraisee will need to decide how these will be achieved.
- Staff and professional development needs, required to meet the objectives are identified and agreed. This needs to be done carefully and the appraiser will need to ensure that the appraisee's development aims are not in conflict with those of the Faculty/Department. It should then be agreed, where possible, how and when the development needs are going to be met. It may be necessary to seek advice from the Human Resources office.
- The Appraisal Forms subject be completed as a written record of the discussion and agreed action.
- It is useful to set the date and time of a follow-up meeting; Staff and professional development is interpreted as the maintenance, improvement or development of knowledge, skills or behaviour relating to the requirements of the job (i.e. professional, development) or the individual (i.e. personal) development).

### **Post-Interview**

- The appraisal form should be completed by the appraiser as a written record of the discussion and agreed actions and then signed by the appraiser and the appraisee as a

true record. The appraisee may ask the appraiser for changes or clarification prior to signing.

- A copy of the form should be retained by both parties for future reference.
- A third signed copy together with the appraisee's current job description should be sent to the Human Resources Department which will need an overview of the process. The outcome of the appraisal should be used to inform the Faculty / Department planning process.
- If the appraisee is dissatisfied with the outcome of the interview, he or she has the right to refer the matter to the Director-Human Resources and have a personal interview who will mediate and try to resolve any differences. If still not resolved, then the appraisee will have recourse to the further stages of the Grievance Procedures.

### **5.15 TRAINING PROCEDURE**

Each college is required to organize regular training programmes in collaboration with the training division of the Department of Human Resources

#### **TRAINING ON PRESENTATION SKILLS & COMMUNICATION SKILLS**

The college is required to nominate staff who are supposed to have undergone a training programme in Presentation Skills. Especially it is compulsory that each of the faculty member in category of Lecturer and Sr. Lecturer attends this training programme. It is optional in case of Readers and Professors. The colleges can suggest the contents of the programme. Normally these training programmes are conducted on Saturday and Sunday (for two days)

#### **TRAINING ON TEACHING METHODOLOGY**

The college shall nominate staff members for the training programmes conducted on awareness, usage of advanced teaching methodology. The colleges can suggest the contents of the programme. It is compulsory that all the staff below the rank of Professor should have attended this training programme each year.

#### **TRAINING PROGRAMME ON RESEARCH SKILLS**

A special training programme designed for the purpose of developing report writing skills, analytical skills will be organized twice in a calendar year. Writing research articles, research reports apart from training on research methodology will be given in this course. The college can suggest the contents of this training programme. The college can nominate the faculty members based on their interest.

#### **TRAINING IN MENTORING / COACHING / LEADERSHIP SKILLS / TEAM BUILDING AND TEAM WORK**

The college shall nominate staff for training programmes in Leadership skills, Mentoring, Coaching, Team building as these form some of the important attributes of the personality of the faculty. This training program can be attended by all the faculty members. This



training program would be conducted for 2 days per batch especially on Saturday and Sunday.

### **ADVANCED TRAINING PROGRAMMES.**

Advanced training programmes on specific subjects will be organized by the Training division of the Department of Human Resources based on the requests from the colleges. The training division will out source experts for this purpose. It must be made compulsory that all the faculty members below the rank of Reader attend at least one advanced training programme in one calendar year. The colleges can come forward with any other suggestions for understanding the training needs so as to update and upgrade the competencies of individual faculty members.

### **5.16 FACULTY DEVELOPMENT PROCEDURE**

The college would like to take special care that all the faculty members are given an opportunity to grow and develop with the organization. Attempt would be made to develop the faculty members not only in the subjects related to knowledge and skills but even in improving overall personality.

Towards this end, the college will utilize the data given by the faculty members in different appraisal forms apart from conducting regular training need survey.

### **SABBATICAL**

College will coordinate sabbatical for the faculty members based on commitment and priority. Towards this end, the college will sign MOU's with premier educational and research institutions and industrial units.

### **IMPROVING QUALIFICATIONS**

College will do all that is necessary to improve the qualification of the faculty members. Based on commitment and priority the college will sponsor candidates (at total institutional cost) to improve qualifications.

### **PERSONALITY DEVELOPMENT PROGRAMME**

College will collaborate with eminent persons and institutions specializing in personality, development programmes and; Conduct every month one personality development programme. The colleges can nominate their faculty members for these programmes.

### **MEDITATION HALL**

The college will run meditation hall / centre in the college so as to develop inner strength in individual.

### **RETREATS**

The college will organize retreat once in a year so as to give a break to the faculty from the regular routine and give them the inner peace.

## **5.17 FACULTY MEETING PROCEDURE**

The following are details regarding the various meeting and intervals at which they have to be organized. The Principal is responsible for the regular conduct of these meetings.

### **MEETING OF THE HEAD OF THE DEPARTMENT**

The principal shall organize the meeting of the Heads of the Departments once a week and brief them about the latest developments in the college and also get feedback from them regarding fulfillment of various targets set including the academic schedule, Minutes of the meeting shall be recorded and circulated among all the HOD's. Emergency meetings can be organized whenever needed.

### **DEPARTMENTAL MEETING**

Each department in the college shall conduct meeting once every fortnight and maintain the minutes of the meeting and circulate the notes among the faculty colleagues. These meetings are to be organized to smoothen the transactions within the departments. Emergency meetings could be organized whenever needed.

### **FACULTY MEETING**

The college shall organize faculty meeting of the entire college once in a month. The agenda of the meetings shall be circulated and feedback on various issues to be discussed could be collected in advance. Various issues related to college, new announcements, problems faced by the faculty and similar such other issues shall be discussed here. The minutes of the meeting are to be recorded and to be circulated after the meeting. Emergency meeting could be called for whenever necessary.

### **COORDINATORS MEETING**

Various coordinator in the college shall meet once in a fortnight and discuss the progress of various target/s set by themselves and record the minutes of the meeting.

### **GOVERNING COUNCIL MEETINGS**

The college shall organize a governing council meeting every quarter to be attended by all the governing council members. The agenda of the-meeting to be circulated at least one-week in advance and all the matters related to the development of the college are to be reported and discussed in the governing council and an approval is to be taken from the members present. The minutes of the meeting to be prepared circulated.

### **REPORT ABOUT THE MEETING**

The college shall send a monthly report to the Director – HR on the various meetings conducted in that month including all the minutes of the meetings.

## **5.18 FACULTY TIMINGS & HOLIDAY PROCEDURE**

### **TIMINGS**

All the faculty members are expected to be present in the college 10 minutes before the actual timing of the college and stay till the last minute of the evening. If any one wants to go in between college timings they are required to take special permission from the principal of the college.

### **HOLIDAYS**

In a year there would a total of 12 Holidays (declared as national holidays). The following is the list of holidays for the calendar 2013 starting from 1<sup>st</sup> January to 31<sup>st</sup> December.

- Bhogi
- Sankranthi
- Republic day
- Bakrid
- Mahashivaratri
- Moharram
- Holi
- Ugadi
- SriramaNavami
- Good Friday
- 1<sup>st</sup> April
- Milad-Un-Nabi
- Independence 5ay
- Janmashtami
- VinayakaChaturthi
- Gandhi jayanthi
- Durgashtami
- VijayaDasami
- Deepavali
- Ramzan
- Christmas

## **VACATION**

There would be vacation two times in M academic year. The following are the details of vacation during the calendar year 2013 starting 1st January to 31st December.

### **Summer Vacation**

From                      To

### **Winter Vacation**

From                      To

## **5.19 LEAVE PROCEDURE**

### **NORMS FOR AVAILING LEAVES**

The following norms concerning utilization of leaves apply to all the staff members at Aurora's Group of Institutions, with effect from 1<sup>st</sup> January 2013.

- The extent of Leave entitlement is calculated on the basis of calendar year.
- Staff members are not entitled for any Leave of absence with pay (LWP) during the initial period of six months from the date of their appointment. They can avail sick leave as per the norms. However a faculty who is in his first year of service can utilize one leave with pay (LWP) for every two months of completed service, in exigencies. Whereas in case of faculty who have completed one year of service with Aurora, the entire leave is available to them at the beginning of the calendar year. But in case an employee leaves the services in the middle of the calendar year, the salary for such utilized leave period shall be deducted from the last pay drawn by such employees.
- The staff member cannot avail more than three leaves at a time. In case any staff member wants to take more than three leaves at a time, consequently, prior special permission from the Director – HR is required to be obtained.
- Leave may either be suffixed or prefixed to the holidays. If the leave is prefixed and suffixed to holidays, all such intervening holidays which fall between the leave, shall be treated as leave.
- Leave is subject to prior discretionary sanction of Principal, which depends on the demands of work situation, more so during the peak period, except in case of sick leave.
- Sick leaves cannot be accumulated and carried over to the next year.
- The accumulated un-utilized leaves of absence with pay (LWP) can either be carried over to the next calendar year or can be encashed, which will be equivalent to basic salary for such period of unutilized leave.
- The Principal is the sanctioning authority for approving the leaves in case of all the staff members.

- The staff shall use a prescribed application form, which shall consist of information about the transfer of duties during leave, including the arrangement of lecture and laboratory sessions to be handled. The person taking up such responsibility shall also sign the leave application. This application shall be submitted at least one day in advance.

## **CATEGORIES OF LEAVES**

The faculty members working at Aurora group of institutions are entitled to the following categories of leave, to the extent provided there under.

### **LEAVE WITH PAY (LWP)**

Each faculty (all categories) is eligible for Six Leaves off with pay (LWP) in one calendar year. In the first year of service the faculty can use one leave of LWP after two months of service whereas in case of faculty who have completed one year service with Aurora the six leaves of LWP can be used from the beginning of the calendar year, but if an employee leaves in the middle of the calendar year, the salary for the leaves utilized is deducted from the Last Drawn Pay (LDP).

- **Reprisal**

Leaves availed against the normal procedure is considered as leaves in absence and necessary disciplinary measures will be initiated.

### **MEDICAL / SICK LEAVES**

All categories of faculty members are entitled for a maximum of four days of sick leaves. Sickness includes the sick ness of the self and the dependents.

- **Procedure of applying for sick leave**

The staff shall tree a prescribed application form and inform the sickness either in advance or immediately after the sickness along with a medical certificate.

- **Reprisal**

Leaves taken / availed against the normal procedure prescribed above are considered leaves in absence and necessary disciplinary measures will be initiated.

### **ABSENCE FROM WORKPLACE ON DUTY**

When a staff is away from workplace due to any work assigned by the institution, which is approved by the Principal, will be treated as Absence – on duty. The staff who is proceeding on such assignment shall duly follow the procedure as applicable for leave of absence with pay.

### **MATERNITY LEAVE**

All the Lady staff members who have completed the probation period (one year service) with the institution are entitled for a three-month maternity leave with pay. Lady faculty members

are eligible to avail the maternity leave for a maximum of two times or for a maximum of two children, whichever is higher. After availing the maternity leave the lady faculty has to serve the institution for minimum one year else 3 months salary will be forfeited.

- **Procedure of applying for Maternity Leave**

The staff shall use a prescribed application form, at least three months in advance before the maternity leave is to be taken and shall give alternative measures to be taken to adjust the duties and responsibilities. The maternity leave under no circumstances shall be extended (even as Leave in Absence without Pay).

### **LEAVE IN ABSENTIA**

Any absence from the duty without prior permission from the Principal will be considered as leave in absence. A maximum of two such leaves can be availed by the employee during a calendar year.

- **Procedure of using Leave in Absentia**

The staff who at any point of time is unable to attend duties due to emergency work shall inform the Principal at least 3 Hours before the college opening timings and discuss alternative arrangements made if any.

### **LEAVE IN EXCEPTIONAL CASES – LONG STUDY OR SICK LEAVE**

The Organisation would discourage any of the faculty to take long leave but in the exceptional cases where it is imperative for the faculty to go on leave for higher studies or if a faculty has fallen sick and requires a long leave to be granted, in such cases the organisation may give special consideration based on long term commitment (in written) given by the faculty that after availing the leave he/she would continue with organisation for minimum period of one year. For the grant of this leave the faculty should have served the organisation for a minimum of 2 years.

- **Procedure**

Faculty intending to utilize the long leave needs to give a written application, to the head of the institution much in advance.

- **Reprisal**

Leaves taken / availed against the normal procedure prescribed is considered against the norms agreed and necessary disciplinary measures will be initiated.

### **STUDY LEAVE**

The faculty members are eligible for a study leave with pay for a maximum period of fifteen days during calendar year either after completion of one year service or with a commitment that they would continue for a minimum of one year after utilizing the study leave. The pay here is to be read is the basic pay along with DA with no other allowances.

- **Procedure of using study leave**

The staff intending to utilize the study leave is required to inform the Head of the Department / Head of the Institution regarding the alternative arrangements made during their absence along with a signed note from the faculty who agreed to take the sessions during that period and a letter of commitment.

### **SABBATICAL LEAVES**

All the faculty members who have completed a minimum service of two years are eligible for sabbaticals leave. A maximum of two months sabbatical leave will be sanctioned based on the commitment given by the faculty. The faculty during this period will get the salary for the period of sabbaticals leave including all allowances.

- **Procedure of using Sabbatical Leave**

The staff intending to utilize the Sabbaticals leave (2 months) shall discuss with the Principal along with an application in prescribed format at least six months before planning to utilize the sabbatical leave. The faculty requires to give a written commitment as per norms that they would continue for a minimum period of two years after utilizing the sabbaticals leave.

### **FAMILY RELOCATION LEAVE**

When a faculty member joins the college and his / her earlier location is more than 300 KM from Hyderabad, a maximum of three days leave with pay will be given towards family relocation.

### **MARRIAGE LEAVE**

If there is marriage of the staff, a maximum of three days leave with pay will be given.

### **LEAVE DUE TO DEATH IN FAMILY**

If there is a death in the employee's immediate family, three (3) days time off will be allowed with pay. Immediate family is defined to mean: spouse, child, parents, stepparents, grandparents, brother, sister, or in-laws of same.

### **MONTHLY LEAVE REPORT**

The college is required to send a monthly leave statement mentioning all the leaves utilized by different faculty members duly signed by the Principal and Administrative Officer / Registrar before 25<sup>th</sup> of every month to the Director – HR which then will be forwarded to the accounts department for processing of salaries.

## **5.20 TA & DA UTILIZATION PROCEDURE**

### **TRAVEL ALLOWANCE ENTITLEMENT**

While the staff is on duty, the staff can avail the travel allowance as per the following guidelines. If the staff is travelling by bus, it is the actual bus fare, which will be considered. If they are travelling by train, in case of Professors they are entitled for a maximum of II AC

and Readers & Lecturers III AC. If there is no bus and train transportation, with the recommendation of the Principal the staff can rent a car. For availing the travel allowance submission of the tickets is compulsory. If the staff has availed more than what is entitled, reimbursement will be made only to the extent of entitlement and the balance shall be borne by the staff. If the staff has availed less than what is entitled only actual will be paid. In case of extraordinary circumstances the Principal is authorized to take appropriate decision and sanctioned accordingly.

- **Travel Allowance:**

If the journey time is more than eight hours, then the staff (all cadres) is entitled for a travel allowance of Rs. 100.

### **LOCAL TRANSPORTATION ALLOWANCE**

The staff below the rank of Professors is entitled for a local transportation allowance of Rs. 150/- per day in case of Category A cities and Rs. 100/- per day in case of Category B cities. In case of Professors they can avail local transportation allowance on actual.

- **Procedure of Availing the Travel Allowance**

The staff is required to fill in a prescribed application form to avail travel advance and submit all the necessary bills within two days after arriving from the out station.

- **Sanctioning Authority**

The Principal of the college is the sanctioning authority for the travel allowance and in case of Principal it is the Director - HR.

### **DAILY ALLOWANCE ENTITLEMENT**

While the staff is on duty they are entitled for a Daily Allowance. The maximum permissible DA is given below. The list of different cities under various categories can be had from the office.

S.No.	Category	A Grade City	B Grade City
1.	Professors	Rs. 750	Rs. 500
2.	Assoc.Prof.	Rs. 450	Rs. 300
3.	Asst.Prof.	Rs. 400	Rs. 250

- **Procedure of Availing the Daily Allowance**

The staff is required to fill in a prescribed application form to avail Daily Allowance advance and submit all the necessary bills within two days after arriving from the out station.



## **REPORT ON TRANSPORT ALLOWANCE / DAILY ALLOWANCE**

The college is required to send a quarterly report consisting of all the details on travel and daily allowance duly signed by the Principal and Administrative Officer / Registrar before 25<sup>th</sup> of every quarter to the Director - HR which then will be forwarded to the accounts department for processing of salaries.

### **5.21 FACULTY CONDUCT & DISCIPLINE PROCEDURE**

As a responsible individual and employee of Aurora Education Group, personal conduct is a matter of concern. The following examples of misconduct could result in disciplinary action leading to Dismissal.

The list not exhaustive of all types of misconduct but rather an illustrative of behavior, which could result in dismissal. The faculty member may also be subjected to disciplinary action or dismissal, for conduct that may not be specifically covered hereunder but at the same time the conduct is harmful to the operation of the college or to the rights, reputation, and safety of college staff & students:

- Excessive, unauthorized tardiness or absenteeism.
- Failure to comply with college or departmental policy or regulations.
- Refusal to follow instructions duly assigned by the superior including overt or covert questioning and/or undermining; authority of management.
- Substandard work performance.
- Use of vile, intemperate, or abusive language or fighting, pushing, or acting in a threatening manner to any college staff, student, or visitor.
- Negligence resulting in damage or defacement of college property.
- Falsifying employment records or other college records (examination and attendance records or any other records)
- Conduct on or off campus that is in violation of college policy.
- Dishonesty or stealing including irregularity in handling college assets; acts of theft from the college or colleagues; or actual or threatened destruction of the college property.
- Unauthorized possession, use, copying, or reading of college records or unauthorized disclosure of information contained in such records.
- Absence for three consecutive days without any prior intimation to the college.
- Obtaining a leave of absence under false pretenses.
- Failure to report to work upon expiration of an approved leave of absence.
- Any willful act of carelessness, or conduct detrimental to the college operations or the safety and rights of other persons on college premises.
- Excessive or unauthorized use of college telephones for purposes other than college business.
- Use of college property for illegitimate work(email, fax, computer, copier and other college equipments)
- Failure to work as per the assigned work schedule, which may include overtime assignments.
- Reporting for work under the influence of alcohol or drinking in the college premises.

- Smoking in the college premises.
- Leaking the question papers or sharing the information pertaining to examinations.
- Giving excessive marks willfully or tampering with the marks already given.
- Giving attendance to the student while the student is absent or tampering with attendance already given.
- Not giving attendance for whatever reasons, to student when he is present in the class.
- Sharing the college information which is supposed to be confidential with outsiders including with the family members.
- Taking any kind of gift or favor from any one including students for any reason.
- Evading work and not attending to work while being responsible for it.
- Taking up dual employment including full time or part time work any where out side the college either in the college timings or out side the college timings.
- Seeking employment else where with out informing the college.
- Not cooperating with processers to resolve employment else where with out informing the college.
- The following are illustrative actions of indiscipline for which disciplinary actions may be initiated.

### **IRREGULARITY**

Regularity to the duty is very important. If the staff is found to be irregular to work in terms of taking unauthorized leave will be considered seriously. Every occasion the staff takes such leave or absentees from the duty without prior permission as prescribed for the following disciplinary measures will be initiated. In a calendar year a maximum of two absences without prior permission are permitted for emergencies (to be followed as per the norms given under this category of leave). Beyond this limit, the following measures are initiated.

- **Irregularity -Measures**

If a staff is absent from duty without prior permission of the sanctioning authority beyond the permitted limit, one day's leave (leave in absence with pay)is expended from the account and one day's salary will be deducted from that month's salary. If the staff continues such unauthorized absent, and when in the staff account has no leave balance, three days salary is deducted from that month's salary. If such kind of absence continues beyond five days in a calendar year, the employee will be removed from the service.

### **TARDINESS**

Tardiness for any reason will be treated as irresponsible behavior on the part of the employee. If the employee for some reason is coming late, they shall inform the Principal at least one hour (a maximum of 30 minutes) before the commencement of college about the delay. In a calendar year a maximum of five such permissions can be taken. Beyond this such late attendance will attract the following measures.

- **Tardiness - measures**

Whenever the staff attends the duty later than the prescribed time a red mark is made against that day. The first three such late marks in a month will result in deduction of one day's salary for that month.

### **LAPSE IN DUTY / RESPONSIBILITY**

Lapse of any kind will not be tolerated on the part of the employee. The lapse any include evading the work or work schedules, skipping the syllabus or non-completion of the syllabus or any other lapse, which can cost the college, students or other faculty.

- **Measures for Lapse in the Duty / Responsibility**

Whenever it is found that there is a lapse on the part of the employee, the organization will use punishments of varied nature ranging from deducting salary to removal from service.

### **UNETHICAL CONDUCT**

Unethical conduct on the part of faculty member such as giving more or wrong attendance to students , tampering with the attendance records to favour or harm any one; changing the marks in the records or awarding unreasonable marks either to favour or to harm any one; leakage of question papers or any other official information; taking bribe or threatening any one including a student or a faculty or any other willful misconduct will be considered very seriously.

- **Measures for Unethical conduct**

At any point of time if there is a case against any faculty members in any issues involving the above or misconduct of any other nature which is against the spirit of academic learning process, a departmental enquiry will be initiated based on which the faculty may be punished which may also include dismissal from the service.

### **ABSENTING FROM DUTY ON OCCASIONS OF NATIONAL AND INSTITUTIONAL IMPORTANCE**

No staff can be absent from duty for any reason on the days of national and institutional importance such as independence Day, Republic Day, Annual Day, Foundation Day, Induction Day, and Teacher's Day.

- **Absenting from duty on occasions of national and institutional importance - Measures**

Absenting on the days (with or without permission) of national and institutional importance will be considered as serious matter and the erring faculty member may face punishment including dismissal.

## **5.22 RESIGNATION PROCEDURE**

### **MEANING OF RESIGNATION**

A letter of resignation implies to following when written.

- That the resignee wishes to terminate his / her association with the college on a specified date.
- That the letter of resignation is a deliberate attempt to inform all necessary personnel of this decision.
- That the resignee truly believes the decision to resign will sever the resignees relationship with the college.

### **TIMING OR RESIGNATION**

Before the staff resigns, s/he should give necessary / sufficient time before submitting the resignation letter.

- No faculty member will be allowed to leave at the beginning or in the midst of the semester.
- All the staff members working in the rank of Lecturer, Sr. Lecturer, Asst. Professor & Professor are required to give three months notice before they intend to get relieved.

### **PROCEDURE**

To ensure that the preceding assumptions are upheld, the following procedures will be observed.

- When a letter of resignation is submitted it is the responsibility of the resignee to send the original copy to the Head of the institution is the Principal and a copy of the same to the Director – Human Resource giving sufficient time as per the contract signed at the time of joining.
- It is the responsibility of the Principal to consult with the Director – Human Resources and the immediate superior of the resignee staff, as soon as possible to determine the course of action intended to be taken.
- It is the responsibility of the Head of the Department to brief the Principal regarding the status on staffs completion of various assignments and responsibilities and recommend further action.
- Based on the above, the Principal shall forward a letter of recommendation for the approval of the resignation for the approval of the resignation to the Director – Human Resources. Before sending the recommendation on resignation to the Director-Human Resources the Principal has the following options before him:
  - Acceptance of the resignation ; or
  - A plea for reconsideration of the resignation.
- Based on the recommendation made by the Principal, the Director – Human Resources will accept / reject the letter of the resignee. Copy of tthis letter is sent to the Head of the Institution.

- If the resignation is not accepted, then the letter of resignation sent by the resignee becomes null and void.
- Once the resignation letter is accepted and the college receives confirmation of the same, an exit interview needs to be arranged and ensure collection of all the records and files, equipment, ro any other information to be taken from the resignee. A detailed – Faculty no due Certificate needs to be signed by all the concerned authorities including the HOD.
- The college issues a relieving Certificate, service certificate and all the certificates documents pertaining to the faculty.  
If any faculty member has left / resigned contrary to this procedure, such information small immediately be brought to the notice of the Department of HR for immediate action.

## **5.23 SUSPENSION & TERMINATION PROCEDURE**

### **SUSPENSION PROCEDURES**

Suspension from employment may be an appropriate step in the disciplinary process which may be normally preceded by counseling and written warning. Suspension involves the temporary removal of the staff member from the workplace for a specified period of time without pay. This phase allows time for further review before a final decision is made as to whether or not the individual will be allowed to remain on the Aurora Staff list.

The college, immediately upon finding a serious lapse on the part of the employee shall place him/her under suspension and call for a departmental enquiry duly constituted for the purpose. SECRETARY, the Director – HR or nominee; Principal; and a senior professor nominated by Principal will constitute the departmental enquiry committee. Based on their report, the college will take a decision regarding the continuation of the staff member of termination.

### **TERMINATION PROCEDURES**

A staff member may be terminated for any reason with two weeks notice or equivalent pay in lieu of such notice. In cases where the college deems appropriate, including serious misconduct, a staff member may be terminated without notice or pay in lieu thereof. Thereafter such staff will not be eligible for employment in any college of Aurora group in future. If there is any reduction in the staff requirement or any other such need, the college will provide at least one month's notice or equivalent pay in lieu of such notice.

Termination during the introductory / probation period does not necessitate two weeks notice or equivalent pay in lieu of such notice. At the time of termination, all the property of the college must be returned / recovered.

Any staff member who is terminated should never be reappointed in any of the Aurora Group of Colleges at any point of time.

## **5.24 SERVICE PROCEDURE**

### **AROUND THE CAMPUS**

The following are some of the services provided within and connected to campus.

- **Transportation**

Providing transport facilities for all the faculty members to and; from the college campus is one of the important services provided by Aurora. High quality transportation system is provided either for a subsidized price (in case of lecturers) and fully paid transportation (for Readers and Professors). A separate note with the details of the route points and other information pertaining to the transportation will be given separately to the faculty members.

- **Canteen**

Excellent canteen with hygienic food is provided, to all the faculty members while they are at work at a very concessional price. A separate note with details of timings of the canteen and price list will be given.

- **Recreation Facilities**

Faculty members are provided with recreation facilities on the campus helping them to relax from hectic work schedules. These include, a gym, indoor playing facility, and a meditation hall.

### **OFF THE CAMPUS**

- **Accommodation**

Faculty members will be provided with necessary support to locate rented as well as permanent accommodation. The college will provide free consultancy and counseling services in this regard.

- **Support to Faculty Members for their Children Education**

Aurora will do all that is necessary towards finding excellent educational facilities for the children of the faculty members working with them. This include, providing information and counseling regarding educational institutions along with the information pertaining to timings of admissions in schools and colleges. Faculty also will be helped in securing admission for their children in prestigious educational institutions.

- **Medical Counseling & Support**

Aurora will provide necessary medical counseling and support to all the faculty members. This include, having institutional medical consultants and having tie-ups with prestigious hospitals to provide quick and inexpensive medical support. As all the staff are covered under medi-claim policy the costs of medical aid is going to be minimal or nothing.

- **Liaisoning Services for the Staff**

All the faculty members will be provided with liaisoning services for various services related to booking hotel/ function halls for marriages, birth days or any other functions; booking, vehicles; procuring driving licences, passports, etc. and any other service mentioned in the liaisoning services booklet given to you.

## **LIST OF FILES / REGISTERS**

### **LIST OF FILES:**

- 1 Admission
- 2 Admission Rules
- 3 Admissions Cancel
- 4 Affiliation
- 5 Affiliation Fee
- 6 Air Concession
- 7 Almanac
- 8 Alumni Association
- 9 Annual Day
- 10 Annual Inspection
- 11 AP Higher Education
- 12 Appraisal
- 13 Assignments File
- 14 Attendance
- 15 Attendance - Correspondence to the parents/ guardian
- 16 Audit
- 17 Aurora Stars
- 18 Bank Account
- 19 Bills – Furniture
- 20 Bills - Equipment (Each Lab Wise)
- 21 Bills - Electrical Fittings
- 22 Bills - Stationary Items
- 23 Brochure
- 24 Budget
- 25 Building Plans
- 26 Bus Concession

- 27 Centres for Performing Arts
- 28 Challan
- 29 Circular
- 30 Co-curricular/ Extra curricularactivities
- 31 College Activity
- 32 Commissioner of Higher Education
- 33 Compliance File
- 34 Complaints
- 35 Conveyance
- 36 Correspondence – AICTE
- 37 Correspondence – AICTE
- 38 Correspondence - College History
- 39 Correspondence - Curriculum / Syllabus
- 40 Correspondence - Funding Agencies
- 41 Correspondence – NBA
- 42 Correspondence - Ministry of HRD
- 43 Correspondence - Research and Development
- 44 Correspondence with foreign Universities
- 45 Correspondence with other Universities
- 46 Correspondence with Politicians
- 47 Correspondence with Society
- 48 Daily Work Report – Administration Staff
- 49 Departmental meetings – Department Wise
- 50 Discipline
- 51 Donation
- 52 Electricity Bills - Each Meter Wise
- 53 Examination - Inter
- 54 Examination - Main
- 55 Examination - College
- 56 Fee Concession
- 57 Fee Structure
- 58 Feedback



- 59 Foreign Students
- 60 General Correspondence
- 61 Governing Body
- 62 Governing Council Meetings
- 63 Guest Lecture
- 64 Income Tax
- 65 Induction Day
- 66 Industry Visiting
- 67 Infrastructure - Buildings
- 68 Infrastructure - Land
- 69 Insurance - General
- 70 Insurance - Group
- 71 Insurance - Life
- 72 Insurance - Medical
- 73 Inter University
- 74 Internet
- 75 Invoices
- 76 Lease Deed
- 77 Library Committee
- 78 Loan
- 79 Magazine
- 80 Medical Condonation
- 81 Mediclaim
- 82 Minutes
- 83 MOU
- 84 Municipal
- 85 NCC
- 86 Newsletter
- 87 Notice Boards
- 88 Other Scholarships
- 89 Parents
- 90 Placement / Career Guidance

- 91 Police Correspondence
- 92 Press Relations
- 93 Principal's Personal File
- 94 Printing
- 95 Professional Tax
- 96 Protocol
- 97 Provident Fund
- 98 Purchase -Electrical
- 99 Purchase - Furniture
- 100 Purchase - General Maintenance
- 101 Purchase - Lab Equipment
- 102 Purchase - Miscellaneous
- 103 Purchase - Sports
- 104 Purchase - Stationary
- 105 Quotations
- 106 Railway Concession
- 107 Reading Material
- 108 Rentals
- 109 Requisition - Maintenance
- 110 Requisition - Printing / Xerox
- 111 Requisition - Stationary
- 112 Requisition - Work Time
- 113 Scholarship - SC
- 114 Scholarship - ST
- 115 Seminars
- 116 Society
- 117 Special Fees
- 118 Sports
- 119 Staff Advertisement
- 120 Staff Development
- 121 Staff Leaves - Administrative Staff
- 122 Staff Leaves - Teaching Staff

123 Staff Personal Files  
124 Staff Rules / Regulation  
125 Staff Selection Committee  
126 Staff Welfare  
127 State Education  
128 Student Clubs  
129 Student Counselling  
130 Student Detection  
131 Student Discipline  
132 Student Examination fee  
133 Student Recognition fee  
134 Student Registration fee  
135 Student Welfare  
136 Students' Attendance  
137 Summer Training  
138 Telephone - Land, Others  
139 Time Table - College  
140 Time Table - Examination  
141 Tuition Fee  
142 UGC  
143 Undertakings File  
144 Vehicle - Maintenance  
145 Vision - Mission  
146 Vouchers - Electrical  
147 Vouchers -Furniture  
148 Vouchers -General Maintenance  
149 Vouchers - Lab Equipment  
150 Vouchers - Stationary  
151 Water Tax  
152 Website  
153 Workshops

## **LIST OF REGISTERS**

- 1 Accession Register
2. Acquaintance –Teaching Staff
3. Acquaintance - Administrative Staff
4. Appointments Register
5. Assets Register
6. Attendance - Teaching-Staff
7. Attendance - Administrative-Staff
8. Books Issue - Teaching Staff
9. Books Issue - Students '(Selection Wise)
10. Books Purchasing
11. Breakage Register - tab Equipment (Each Lab Wise)
- 12 Cash book
- 13 Cheques Issue Register (Each Account Wise)
- 14 Circular Register - Staff
- 15 Employee Register
- 16 Estate Management Register
- 17 Fee Collection Register
- 18 Incoming Calls Register
- 19 Inward - Letters / Documents
- 20 Inward - Materials
- 21 Issue Register - (Departments)
- 22 Journals (Library) Register
- 23 Journals Entries
- 24 Laboratory Issue Register (Each Lab Wise)
- 25 Ledger
- 26 Library Log Register – Student
27. Library Log Register – Staff
28. Maintenance Register - Laboratory (Each Lab Wise)
- 29 Maintenance Register - General
- 30 Minutes
- 31 Movement Register - Faculty

- 32 Movement Register - Other Staff
- 33 Other Income Register
- 34 Outgoing Calls Register
- 35 Outwards - Letters/ Documents
- 36 Outwards - Material
- 37 Periodical Register
- 38 Petty Cash Book
- 39 Purchase
- 40 Register of Files
- 41 Register of Registers
- 42 Staff Meeting Register
- 43 Stock Registers - Laboratory (Each Lab Wise)
- 44 Stock Register - Library Stock
- 45 Register - General
- 46 Student Admission
- 47 Student Examination
- 48 Student Notices Register
- 49 Student Marks Register
50. Vehicle Movement Register - Each Vehicle Wise).